



DASEES

Decision Analysis for a Sustainable Environment, Economy, and Society

Sustainable and Healthy Communities Research Program
U.S. EPA Office of Research and Development

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EPA Disclaimer

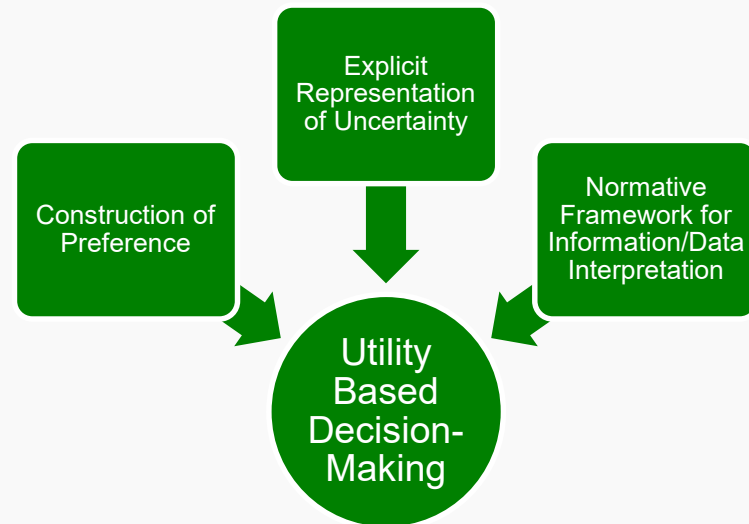
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Decision Analysis in DASEES

Two Key Concepts in DASEES

- *Decision Analysis* provides intellectual rigor and theoretical underpinning
 - Prescriptive application of decision theory
 - Multi-Attribute Utility Theory (MAUT)
 - Probabilistic Causal Modeling
- *Structured Decision Making* provides logical process for group decision-making





Multi-Criteria Decision Analysis (MCDA)

The way good decisions are made

MCDA is useful for:

- differing views of decision makers (DM) and stakeholders
- guiding DM with problems that have no single best solution (tradeoffs)

MCDA helps:

- Quantify value judgments
- Score alternatives via criteria
- Facilitate selection of a preferred option



Multi-Criteria Decision Analysis

Multi-Objective Decision Making (MODM)
Compromise among competing objectives

Multi-Attribute Decision Making (MADM)
Choosing among competing alternatives



Continuous Variables
Engineered systems
More control/less variability
Optimizing processes

Computer finds optimal solution
in decision landscape
Efficiency

Discrete Alternatives
Complex social/political Systems
Less Control/ More variability
Adaptive Management

Decision-maker uses ranking
techniques to choose alternative
Effectiveness

Varieties of Decision Support Approaches

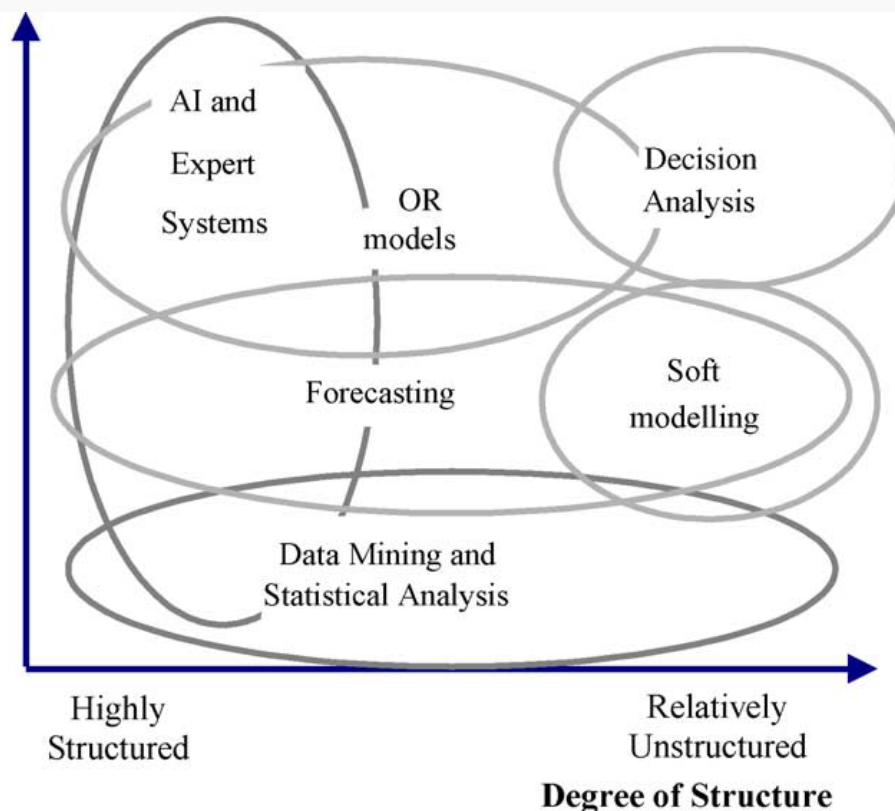
Levels of Decision Support

Level 3: Evaluation and ranking of alternative strategies in the face of uncertainty by balancing their respective benefits and disadvantages.

Level 2: Simulation and analysis of the consequences of potential strategies; determination of their feasibility and quantification of their benefits and disadvantages.

Level 1: Analysis and forecasting of the current and future environment.

Level 0: Acquisition, checking and presentation of data, directly or with minimal analysis, to DMS



– French et al, 2009



Structured Decision-Making

*“ A formalization of common sense
for decision problems which are too complex
for informal use of common sense”
- Keeney, 1982*

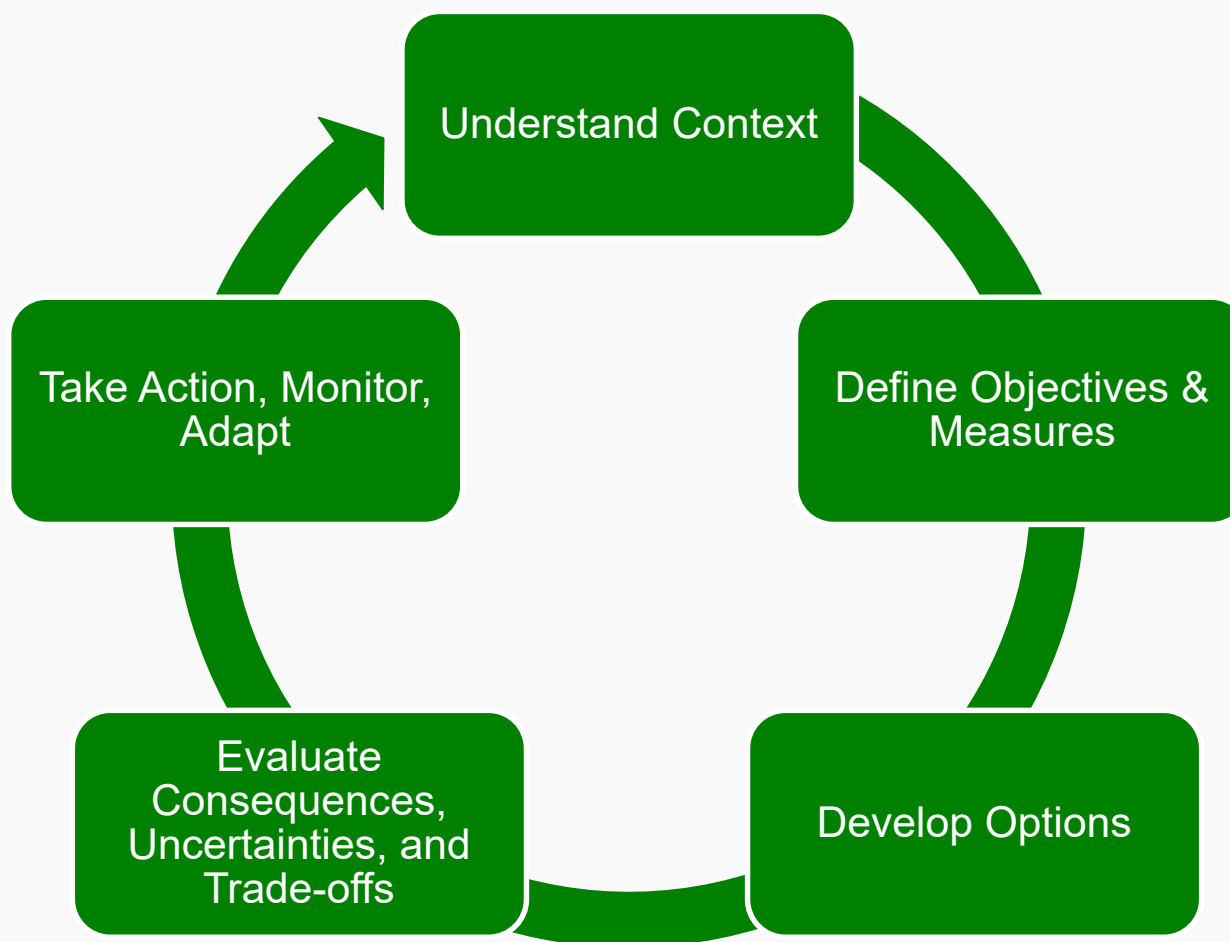


Structured Decision-Making

An organized approach to integrate Facts (Scientific Knowledge) & Values (Stakeholder Concerns)

- **Problem Structuring**
 - Find common understanding of complex multi-faceted problem
- **Solution Creation, Evaluation, Implementation**
 - Identify and evaluate innovate management alternatives
 - Implement, monitor, adapt

DASEES SDM Process





DASEES Function and Philosophy:

- **Web-based framework supporting stakeholder-driven group decision-making**
- **organizes use of tools/data/information needed for decision**
- **Includes stakeholder perspectives and tools for analysis and evaluation**



Problem Formulation – Alternative assessment, selection, implementation

Radioactive Waste

Understand Context

- Overview
- Decision Landscape
- Current Condition
- System Sketch
- Social Network
- Map

Define Objectives

- Overview
- Objectives
- Objective Preferences

Develop Options

- Overview
- Define Options
- Management Scenarios

Evaluate Options

- Overview
- Consequence Table
- Consequence Model

Take Action

- Overview
- Objective Results
- test
- Decision Landscape

My Projects

<div> <div>New</div> <div>Open</div> <div>Copy</div> <div>Description</div> <div>Share</div> <div>Delete</div> <div>Refresh View</div> </div>			
Project	Owner	Users	Permissions
Guánica Bay Watershed	Patricia Bradley	14	FULL
Radioactive Waste Disposal	Tom Stockton	5	FULL
Puerto Rico Sustainable Communities	Brian Dyson	70	COPY
DASEES Watershed Example	Tom Stockton	18	FULL
Brownfield Case Study	Claudette Ojo	8	FULL
Waste Mangement Example	Tom Stockton	2	FULL
Biomass Production LCA	Tom Stockton	2	FULL
MEC Decision Analysis	Tom Stockton	3	FULL
BaseCase NEP	Marilyn Tenbrink	5	FULL
BaseCASE Green Infrastructure	Marilyn Tenbrink	5	FULL
Sustainable Communities	Tom Stockton	10	FULL
Allentown (Brownfield) Case Study	Claudette Ojo	7	FULL
Allentown Retrospective	Claudette Ojo	7	FULL
Meddybemps Superfund	Brian Dyson	4	FULL
Allentown Sustainability Case	Claudette Ojo	7	FULL
Vapor Intrusion	Tom		
Emerging Contaminants	T		
Green Infrastructure-Nutrients	C		
Prepared Workbook			
LANL NRDA			
Coral Reef Sediment Example			

Project Based Implementation Flexible Application for:

- Scale
- Location
- Issue

Decision Landscape

Taken together the Political, Regulatory, Social, Institutional and Scientific context provides the Decision Landscape of the decision. In the diagram below, DASEES contributes to the decision landscape in the areas with red text.

Guánica Bay Watershed

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- Overview
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Take Action

- Overview
- Decision Landscape
- Adaptive Management

Decision Landscape

Save Revert New Delete Rename

Overview Stakeholders Regulations Scientific Setting

Tahoma

What is DASEES?

DASEES implements a formal process often termed Structured Decision Making (SDM) that facilitates decision-making through the integration of science and fact-based information with stakeholder-derived values in an analytic-deliberative structure (Gegory et al., 2012). The deliberative side of DASEES supports common understanding, objective development, and measures identification. The analytic side supports the integration of data, information, models, and tools necessary to solve the decision problem at hand. DASEES aids this through the combined use of embedded decision-analytic tools and user-selected external resources.

Formalized Common Sense

Applying the ideas of value-based decision-making to complex environmental management problems requires a conceptual framework or formalized process to ensure that a decision is consistent with common sense. (Keeney, 1982) described the "common sense" process.

Progress Tracking

- Helps user navigate through steps of process

Understand Context

The first step in DASEES is to understand the decision context.

The **Decision Landscape** compiles the perspectives of Stakeholders, requirements of Regulation, and available Scientific Knowledge to scope the context of the decision. Bringing together the background information for a decision problem combined with the other tools in this step support the identification of common values, leading to the development of decision objectives.

Ralph Keeney (1982) Decision Analysis: An Overview. Operations Research, Vol. 30, No. 5 (Sep. - Oct., 1982), pp. 803-838.

L. Gregory, L. Failing, M. Harstone, G. Long, T. McDaniel, D. Olson (2012) Structured Decision Making: A Practical Guide to Environmental Management Choices. John Wiley & Sons

Overview

The **Guánica Bay watershed** is located in the southwestern corner of Puerto Rico, approximately 20 miles west of the city of Ponce and 100 miles southwest of San Juan. The watershed is approximately 151 square miles and discharges to Guánica Bay near the town of Guánica. The Guánica Bay watershed includes the urbanized areas of Yauco and a portion of the Lajas Valley agricultural region.

The Guánica Bay watershed is a highly manipulated watershed. It has been artificially increased in drainage area by a series of interbasin or inter-watershed water transfers, five reservoirs and two hydroelectric plants (Yauco 1 and 2) known as the Southwest Water Project. This project, operated by Puerto Rico Electric Power Authority (PREPA), was completed in order to increase and regulate potable water from the high elevation watersheds of the central cordillera (mountain region) for use by the local populations in Yauco, Guánica and the Lajas Valley for irrigation of crops and flood control.



Coeur d'Alene Lower Basin Prioritization

Navigation

Structured Decision Making

Structured Decision Making

Value Focused Thinking

Structuring Objectives

Prioritization

Brainstorm

Define Alternatives

Define Objectives

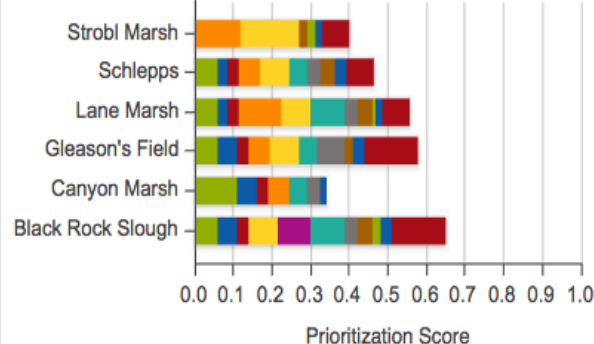
Define Preferences

Define Consequences

Parking Lot

Define Consequences

Save Revert Reset Consequences



- Minimize Recontamination from Flooding
- Minimize Cleanup Cost
- Minimize time to completion
- Maximize Feeding Habitat
- Minimize Habitat Lead Concentration
- Minimize Recreational Sediment Exposure
- Optimize Wetland Water Depth
- Minimize O&M costs
- Maximize project efficiency
- Maximize recreational opportunities
- Minimize time to start
- Ensure technical feasibility

Clean Water -v River water (Minimize Recontamination from Flooding)

Cleanup Costs (Minimize Cleanup Cost)

Completion Time (Minimize time to completion)

Feeding Habitat (Maximize Feeding Habitat)

Scenario	Low	Medium	High
Strobl Marsh			
Schlepps			
Lane Marsh			
Gleason's Field			
Canyon Marsh			
Black Rock Slough			

Habitat Sediment Lead (Minimize Habitat Lead Concentration)

Human Lead Exposure (Minimize Recreational Sediment Exposure)

Manage water depth (Optimize Wetland Water Depth)

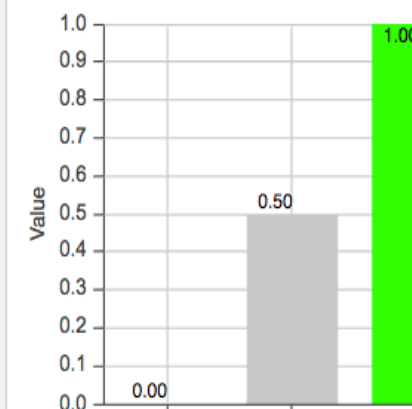
O&M Cost (Minimize O&M costs)

Project efficiency (Maximize project efficiency)

Recreational Use Potential (Maximize recreational opportunities)

Start time (Minimize time to start)

Value Function (Strobl Marsh)



Multi-criteria alternative evaluation tool

Feeding Habitat

Guánica Bay Watershed

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Evaluate Options

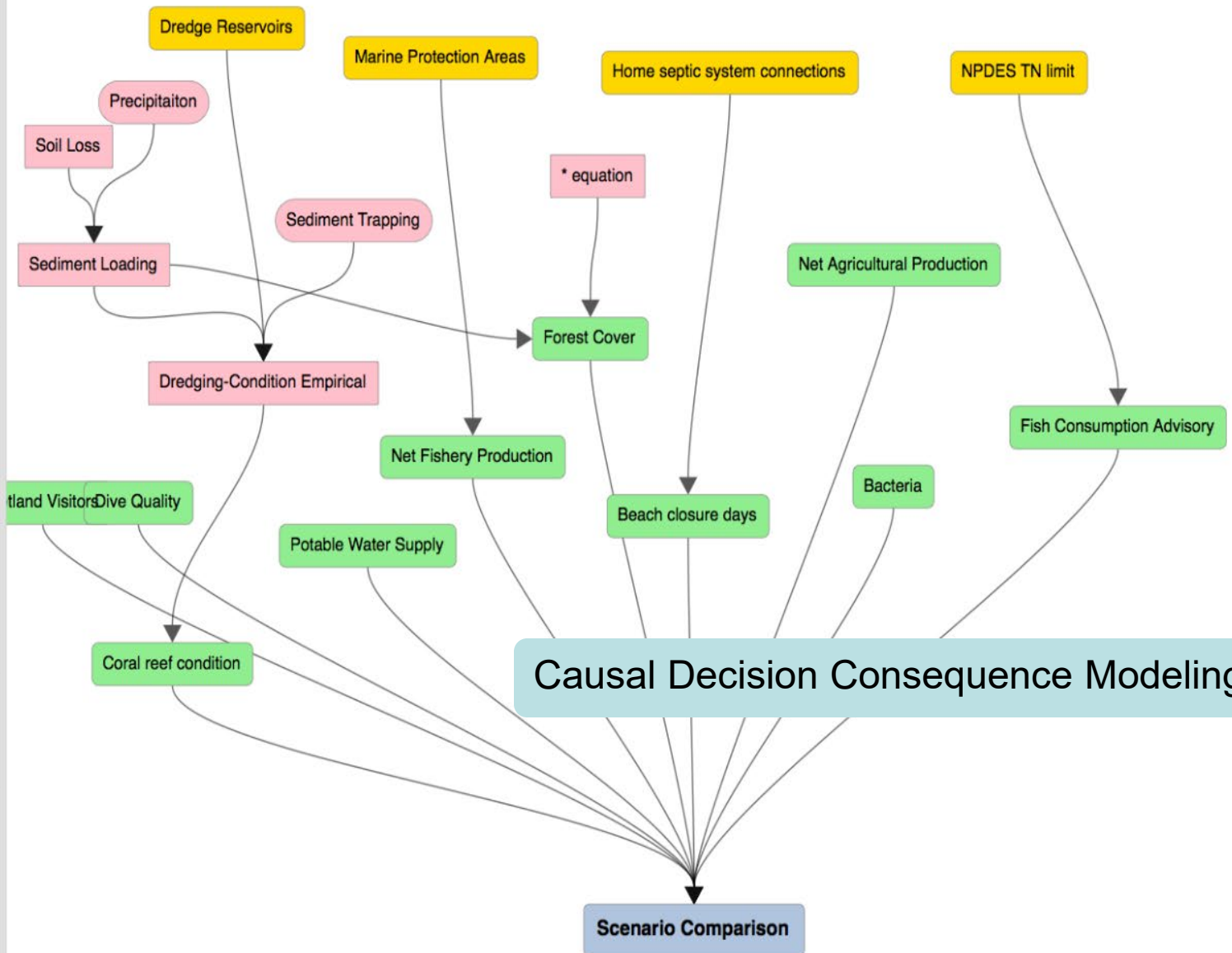
- Overview
- Consequence Table
- Consequence Model

Take Action

- Overview
- Decision Landscape
- Adaptive Management

Consequence Model

Save Revert Run Model Results Add Equation Add Distribution Arrange Nodes



Causal Decision Consequence Modeling

DASEES Watershed Example

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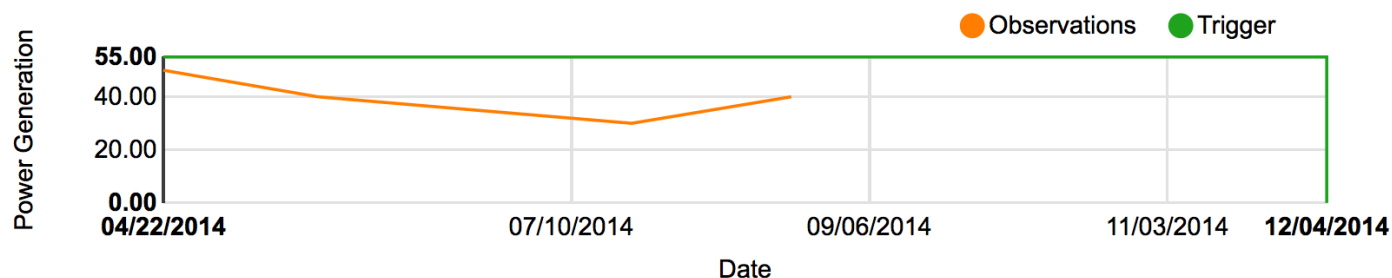
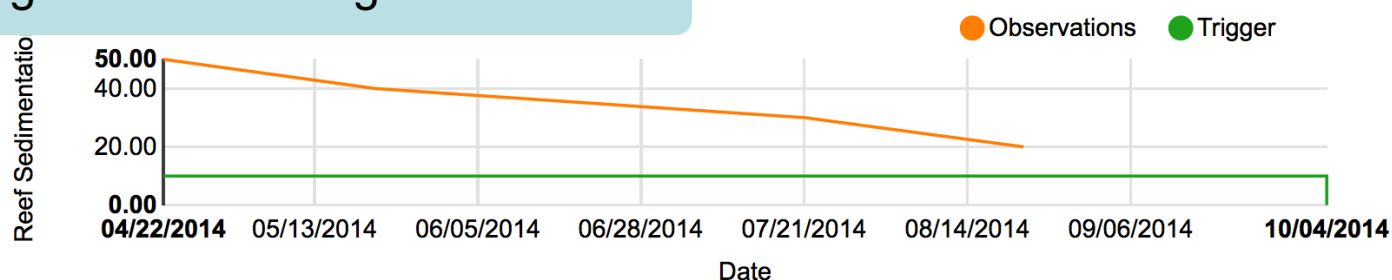
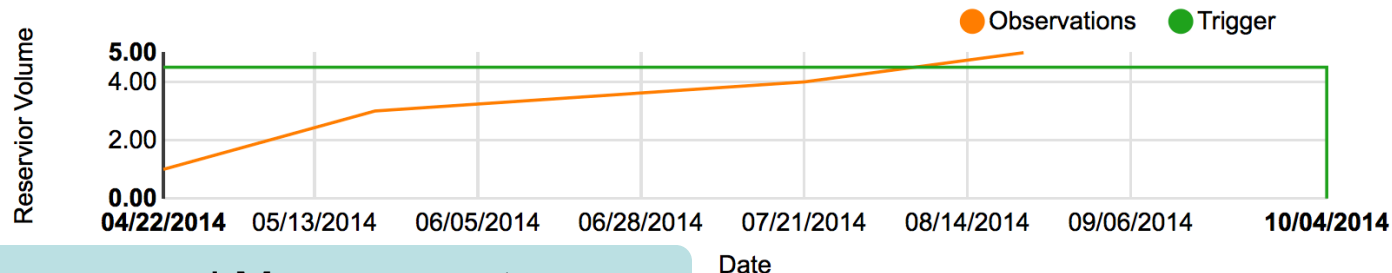
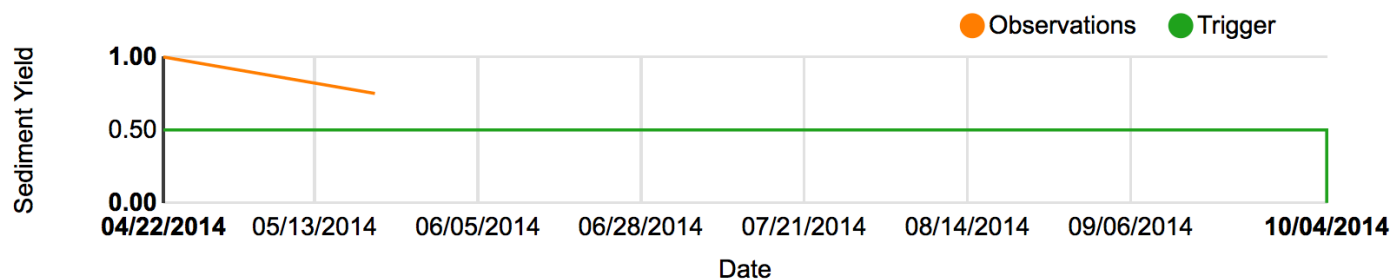
- Overview
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- Adaptive Management

Adaptive Management

Overview

Summary

Triggers

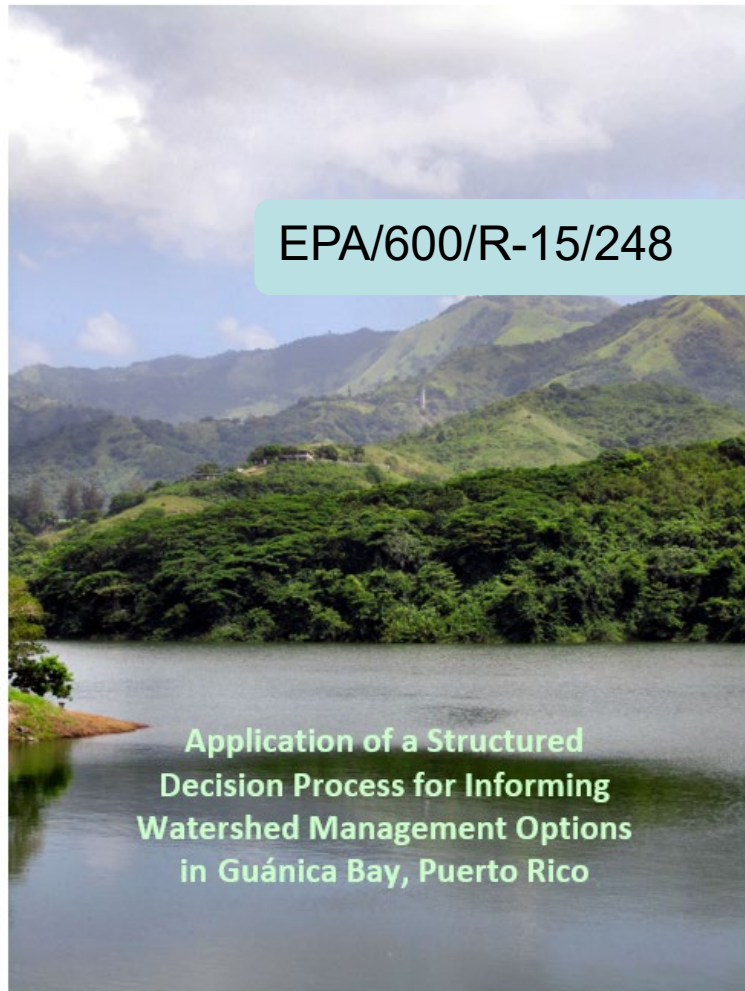


Tracking Progress and Management

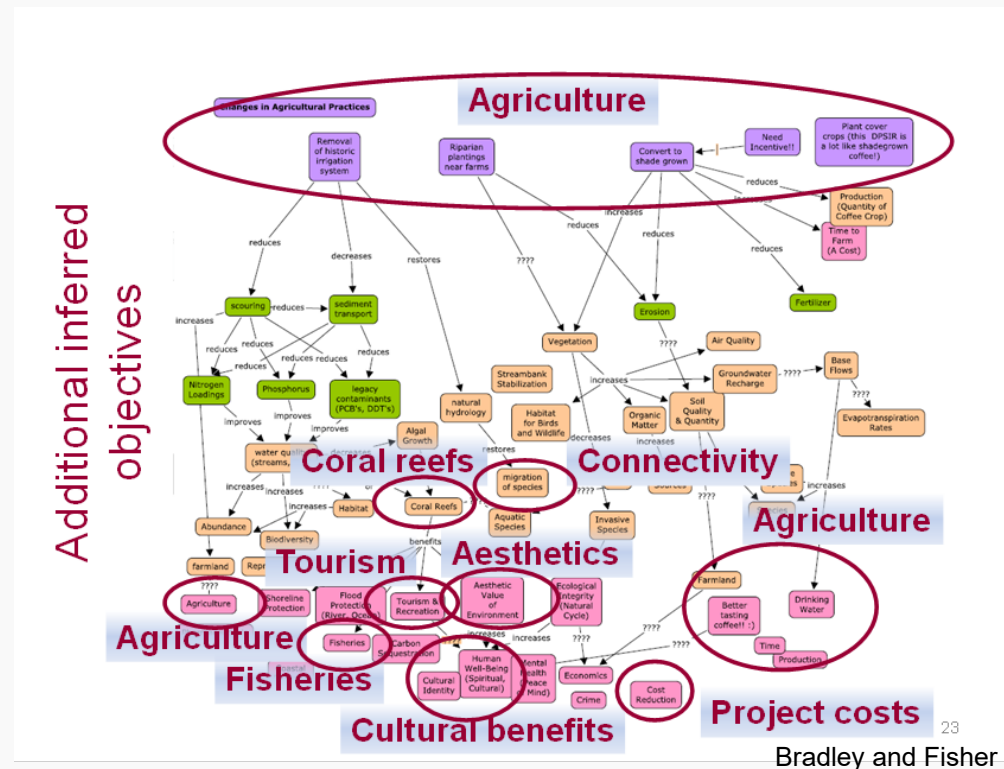
Regional Scale: Guanica Bay, Puerto Rico

Issue: Watershed Management

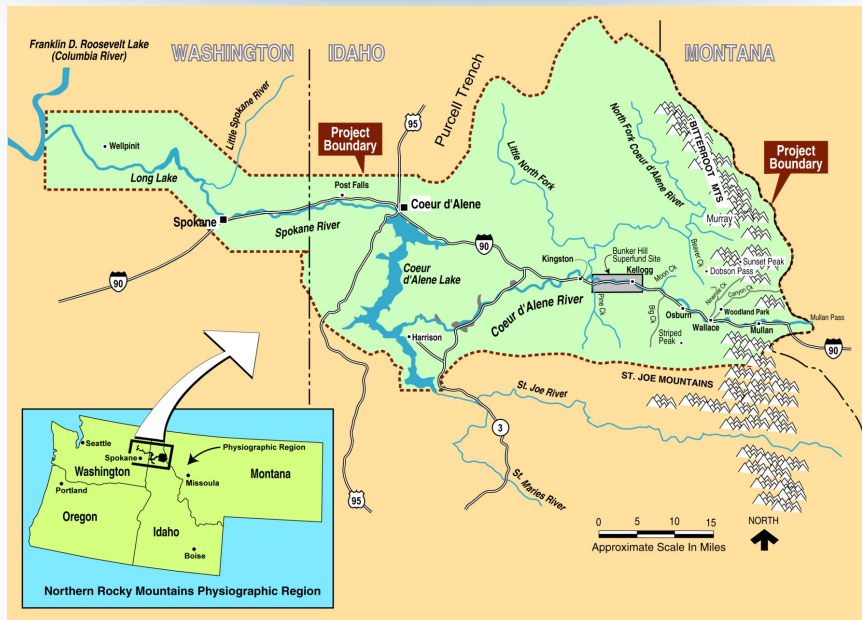
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Application of a Structured Decision Process for Informing Watershed Management Options in Guánica Bay, Puerto Rico

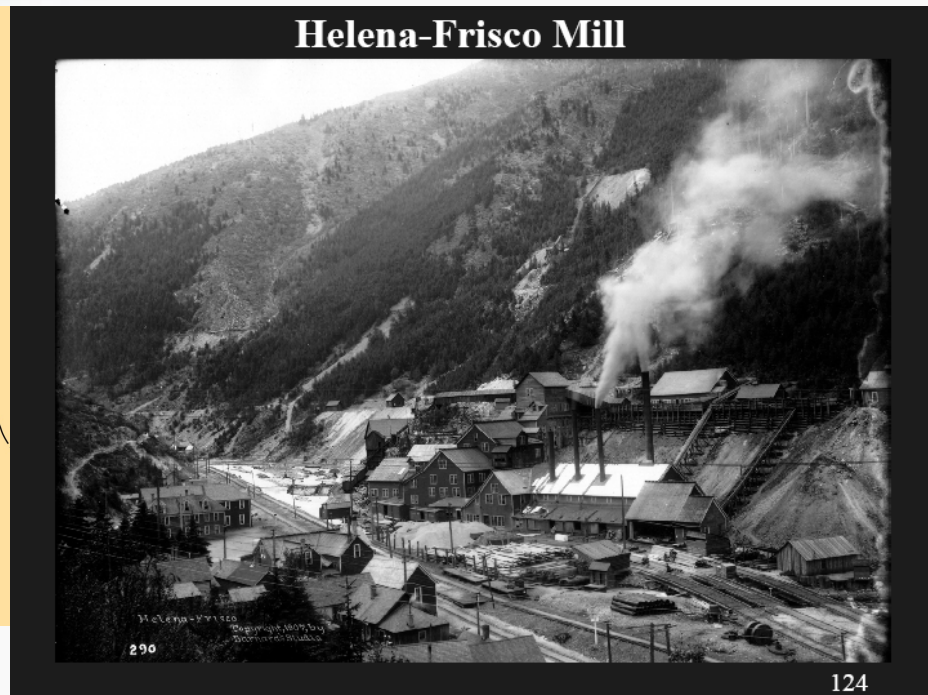


Managing for economic, environmental and social concerns



Coeur d'Alene Basin

- Mining and milling began in the 1880s
- Until 1968, mine waste discharged directly to creeks and rivers
- Estimated over 100 million tons of mine waste over thousands of acres





Dania Beach Resiliency Planning Workshop

Purpose:

This two-day meeting will bring stakeholders together to develop common objectives and solutions for the resiliency challenges facing Dania Beach and identify the technical needs to evaluate those solutions.



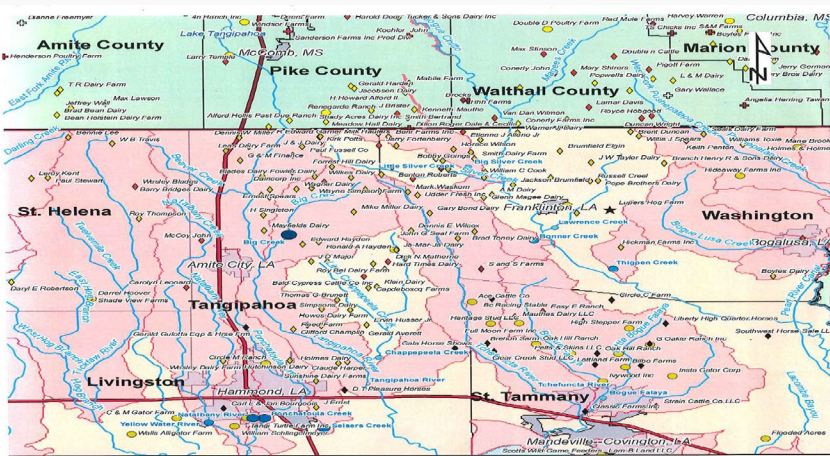
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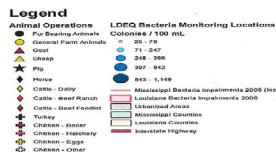
Workshop Objectives

- Bring stakeholders together to develop a shared understanding of the inter-related economic, social, and environmental challenges facing Dania Beach.
- Identify resiliency goals for the region, including health & safety, community well-being, ecological integrity, and economic competitiveness.
- Devise management actions responsive to identified goals
- Develop conceptual models to evaluate proposed resiliency management actions, and identify scientific, technical, and socio-economic data/information needs.

Louisiana Dairy Farms



Dairy Operations in Tangipahoa Par., LA

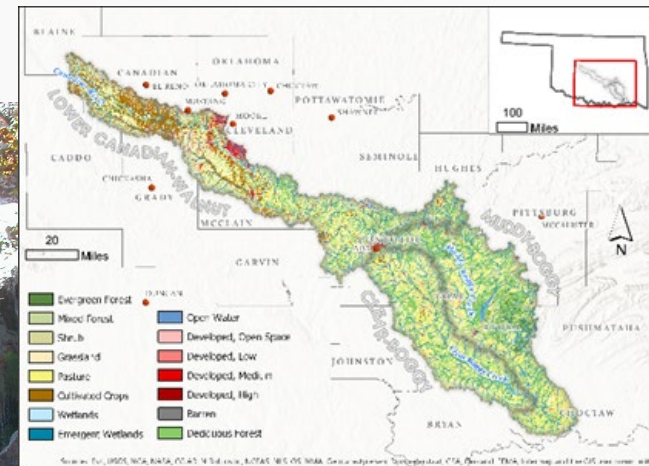
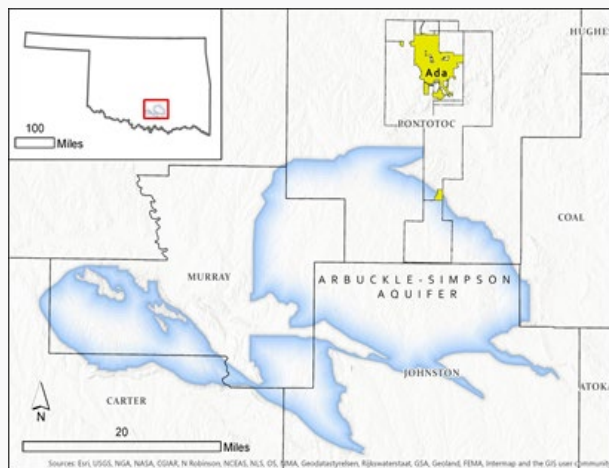


Dallas, TX
March 12, 2010



- Small Dairy Farms have challenges related to waste management
- Waste Lagoons failing, causing discharge directly to creeks and rivers
- Need to find better, cheaper ways to manage waste and achieve WQS

City of Ada Sustainability and Resiliency



- Arbuckle-Simpson Aquifer is sole source water supply for several Communities
- Community Growth is putting increasing demands on aquifer
- Need for multi-stakeholder, multi-community sustainability and resiliency plan



DASEES in Summary

- **DASEES will help:**
 - Find common understanding of complex problem
 - Create, analyze, select, and implement solutions
 - Manage the overall decision-making process
 - Organize decision-relevant information
- **DASEES application is user defined**
 - Useful for complex decision problems with uncertainty
- **Adaptable data/information needs**
 - Expert judgment
 - Varied data sources, e.g. local, government, NGOs, etc.