



Promoting Sustainability through Net Zero Strategies



HON Katherine Hammack

**Assistant Secretary of the Army for
Installations, Energy and Environment**

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FY14 Army Universe



Land Acreage (Summary Data)

• United States	13,482,669
• Europe	133,906
• Asia	27,491
• Other Overseas	1,361

Roads (paved and unpaved)

- 55,308 Lane Miles

Paved Area (excludes roads)

- 267,033,417 Sq. Yards

Railroads

- 2,252 (Miles)
- 57,742 (LF Bridges)

Buildings (Square feet)

• United States	680,159,316
• Europe	105,867,428
• Asia	43,549,120
• Other	3,204,439
• Leasehold	37,746,313
• Privatized	120,507,597
• WWII Wood	16,524,530

Utilities (Systems)

(Electric, Gas, Water, Wastewater)

• Army-Owned	210
• Privatized	144

Army Installations

• IMCOM	66
• Army Reserve	3
• AMC	27
• DHA	5
• National Guard	48
• ARCENT	3

152 Small Cities

TOTAL 152

FY13

Army Demographics

59% total married
(8.7% dual military married)
6.2% single parents
837,052 family members

Environmental Clean-up Remaining

(Installation Restoration Program & Military Munitions Response Program)

• Active Sites	1,392
• BRAC Sites	275
• Formerly Used Defense Sites	1,717

Army End-Strength

• Active	532,506
• USAR	198,209
• ABNG	7,735
• Civilians	255,566
• Retired	184,674

2.2 Million People

Aviation

• Multi-use	60
• Helicopter	28

Family Housing Units

• Owned	16,009
• Leased	6,432
• Privatized	86,277

108,000 Homes

Adequate Barracks

• Permanent Party	127.2K
• Training	148.4K

Plant Replacement Value

- \$304.4B

FY13 Installation Management Resources = \$18.9B

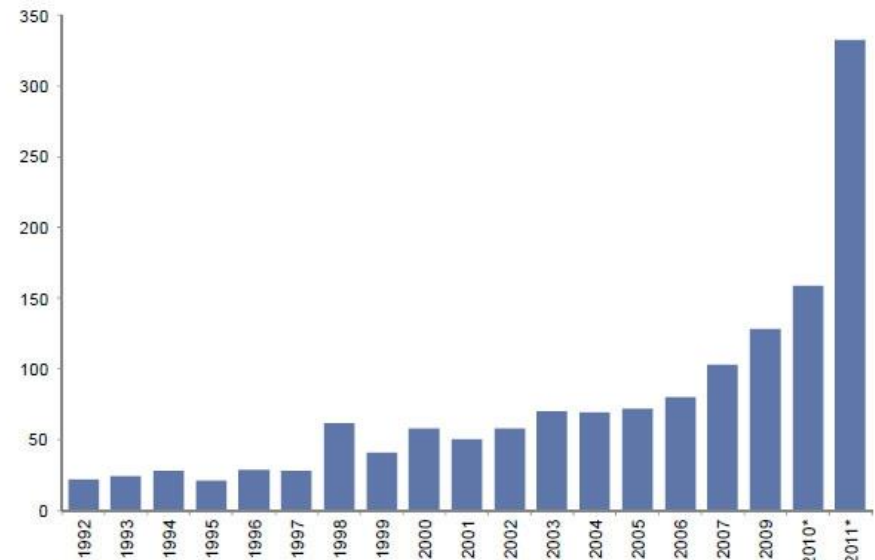
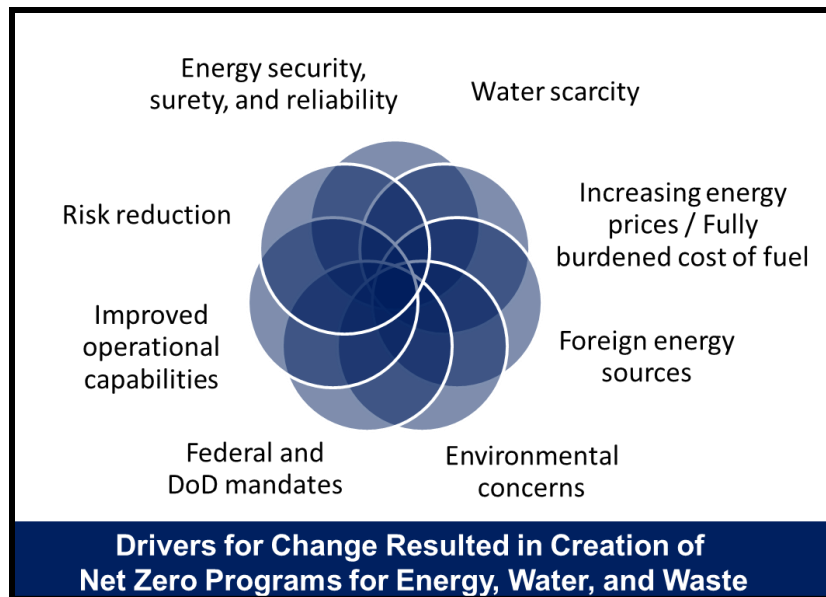


Drivers of Change



Risk factors and competing priorities include:

Power outages have risen sharply over the last decade:



Note: * NERC equivalent data estimated based on the trends seen in the Eaton Blackout tracker for number of outages affecting over 50,000 people.

Source: NERC, Eaton Blackout Tracker, Goldman Sachs Research estimates.



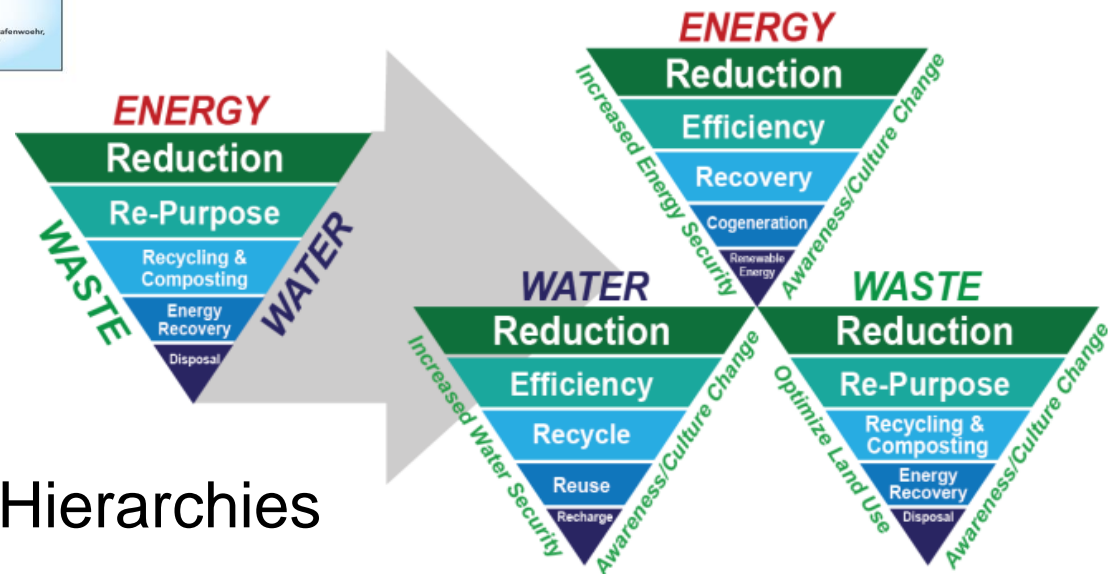
Evolution of Army Net Zero



17 Net Zero Pilot Installations



Evolution of Net Zero Hierarchies





Net Zero Energy



ENERGY

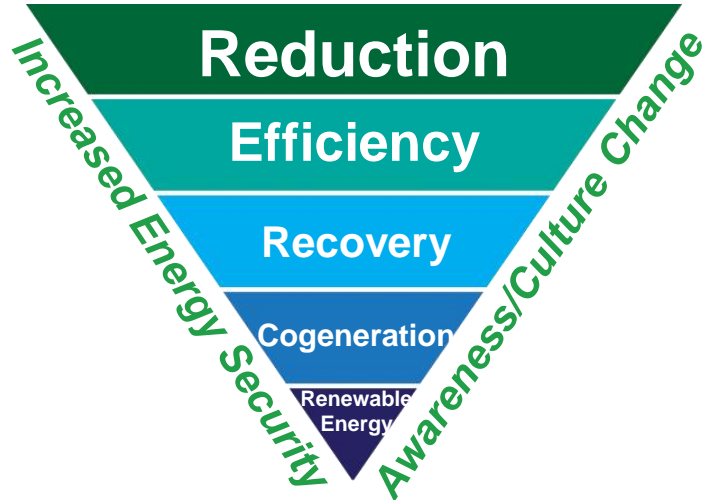
Reduction

Efficiency

Recovery

Cogeneration

Renewable
Energy



Net Zero ENERGY:

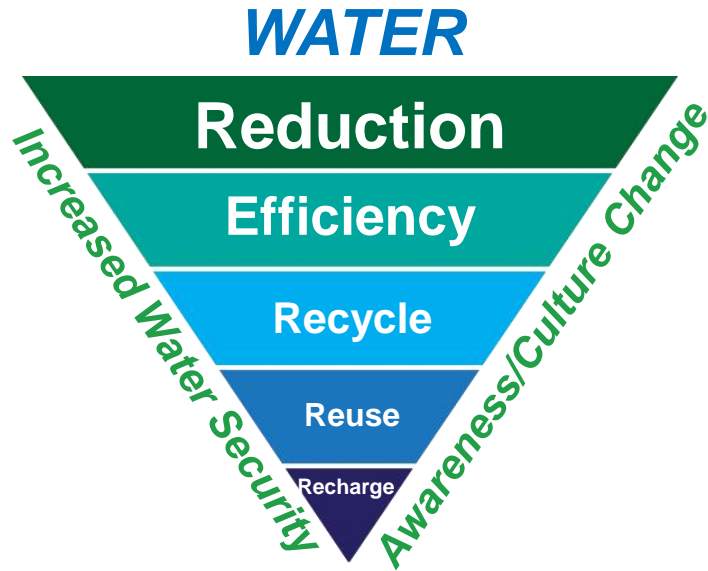
Reduce overall energy use, maximize efficiency, implement energy recovery and cogeneration opportunities, and then offset the remaining demand with the production of renewable energy from on-site sources

Holistic Approach Includes:

- Demand-side energy use reduction
- Energy generation technologies and strategies that also increase energy security
- Building clusters served by smaller central utility plants and microgrids
- Flexible implementation strategies



Net Zero Water



Net Zero **WATER**:

Reduce overall water use, regardless of the source; increase use of technology which uses water more efficiently; recycle and reuse water, shifting from potable water use to non-potable sources as much as possible; and minimize inter-basin transfers of any type of water, potable or non-potable

Holistic Approach Includes:

- Water conservation and efficiencies
- Water reuse strategies
- Water security and reliability strategies



Net Zero Waste



Net Zero **WASTE**:

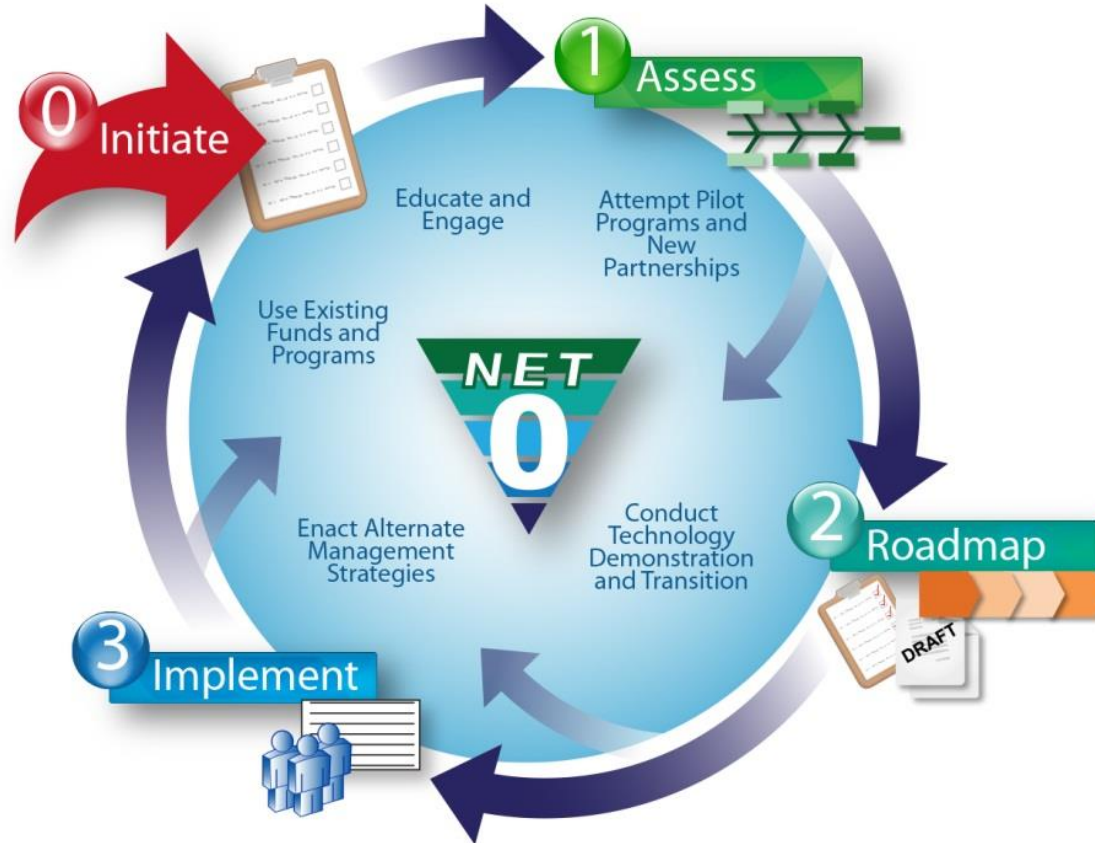
Reduce, reuse, recycle/compost, and recover solid waste streams, converting them to resource values, resulting in zero landfill disposal

Holistic Approach Includes:

- Improved purchasing practices
- Recognition that waste is a resource
- Increased recycling and composting
- Energy recovery



NZ Implementation Approach



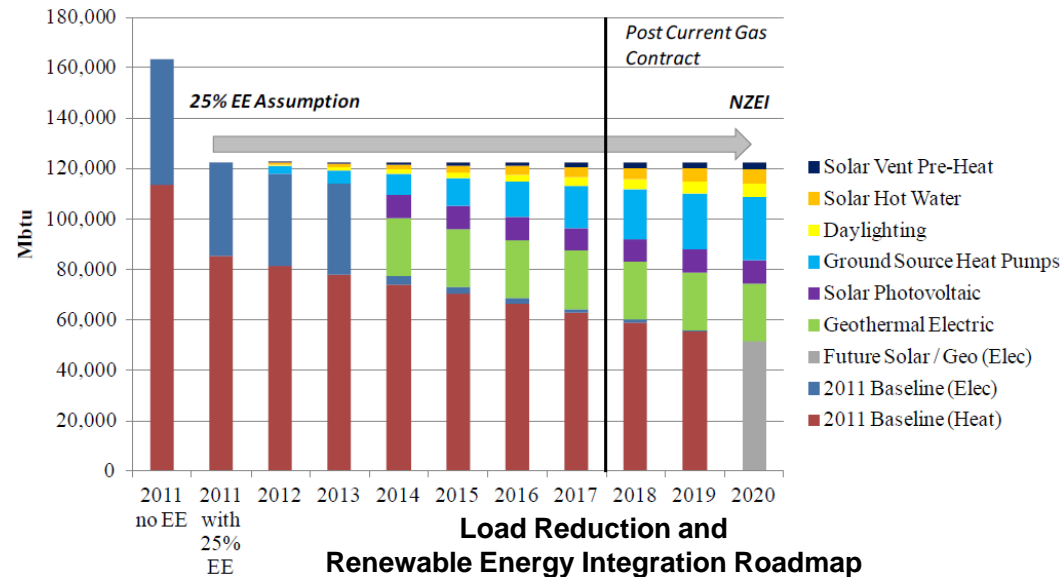
This graphic captures the overarching actions to be taken in implementing NZ at Army Installations: **Initiate, Assess, Roadmap and Implement**



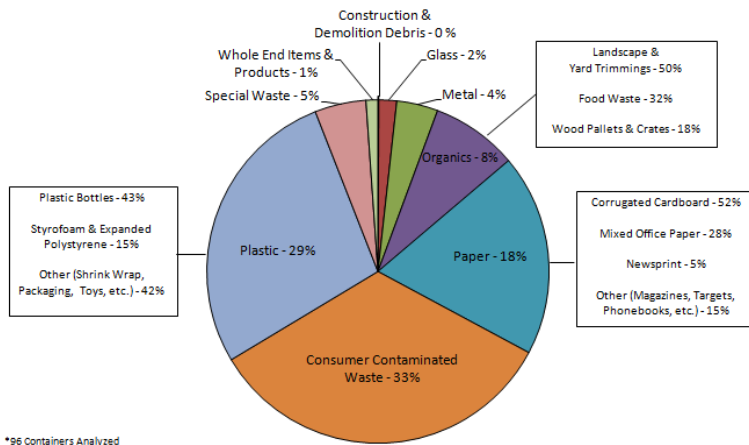
Implementation Activities



- Establish your baseline
- Assess your potential
- Integrate the results into existing programs
- Collaborate

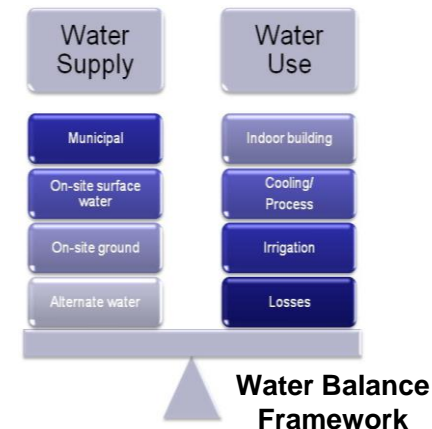


Installation Level Municipal Solid Waste By Category, Percent by Volume



*96 Containers Analyzed

Material Flow Analysis

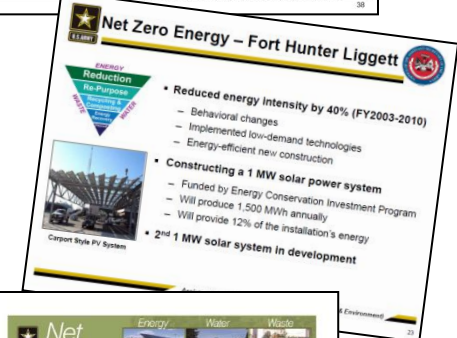
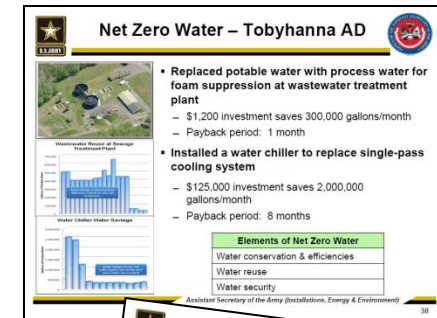




Internal Collaboration



- Share and document lessons learned
- Build cross-functional Net Zero teams
- Assist each other with challenges
- Conduct monthly calls and periodic progress meetings





External Collaboration



- Local and regional authorities
- Federal Government
- Public-private partnerships



Puget Sound





Collaboration – EPA



- Based on a 2011 Memorandum of Understanding (MOU), the Army and EPA are collaborating to identify potential technology demonstration and behavior change projects
- Objective: Leverage the Army's needs through demonstration of technologies and approaches within EPA's current Office of Research and Development research portfolio
- Fort Riley, KS



Dr. Paul Anastas of EPA and HON Katherine Hammack, ASA(IE&E)



Collaboration – DOE



- Based on a 2010 MOU, DOE labs are providing direct support to NZ pilot installations
- Objective: Leverage highly specialized or unique capabilities in DOE's Government Owned Contractor Operated laboratories
- National Renewable Energy Laboratory and Pacific Northwest National Laboratory





Collaboration – GSA



- Objective: Test Federal Green Building Performance
- Examine how well specific green features, technologies, and approaches are working in practice
- Fort Carson, Colorado

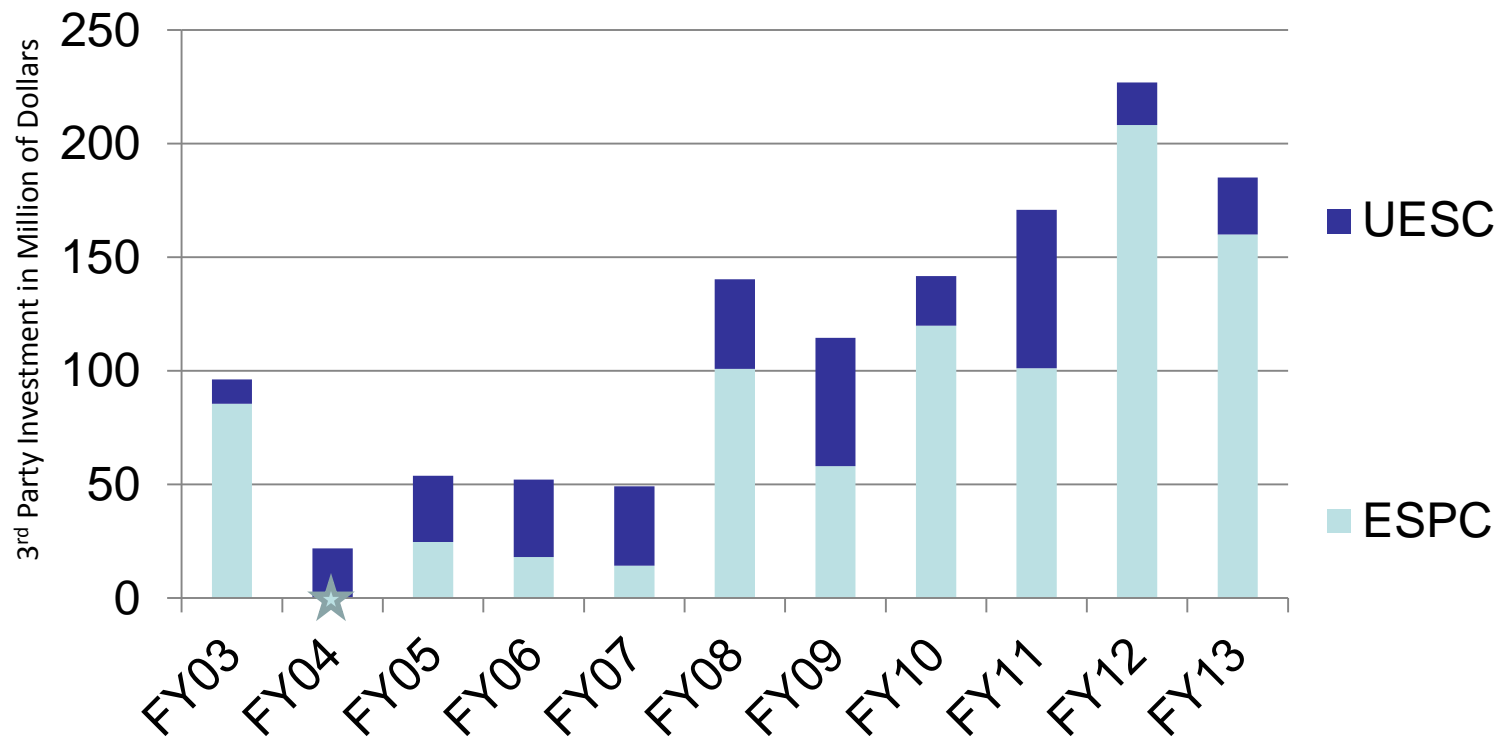




Third-Party Financing



Energy Savings Performance Contracts (ESPC) / Utilities Energy Services Contracts (UESC)



★ = Lapse in ESPC Authority



NZ Energy – Ft Hunter Liggett



Jolon, CA

Location

2 million ft²

Total building sq. footage

161,900 acres

Installation area

PG&E

Utility provider

\$0.11/kWh, \$26.11/MMBtu

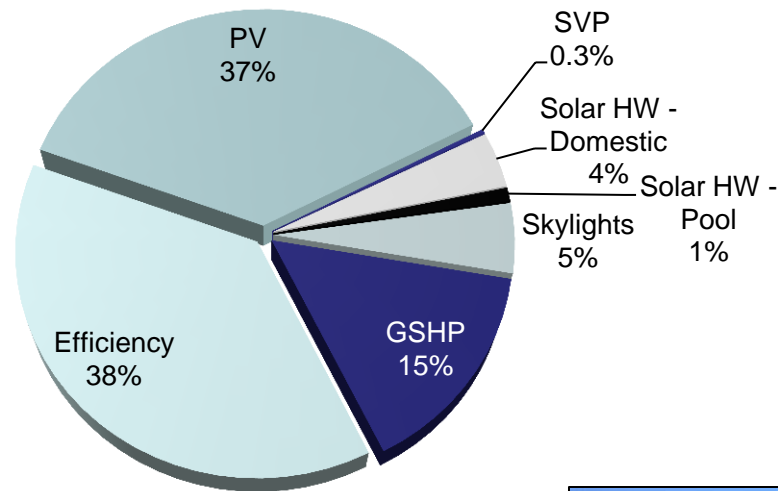
Avg. energy costs in FY12
(electricity, thermal energy)

60 Mbtu/Ksf

2012 reported energy use

PV, Grid Energy Storage

Current RE projects



FHL NZ Energy Solution



Carport Style PV System



NZ Energy – Oregon ARNG



Christmas Valley
Solar Project



Ontario PV System



Ontario Geothermal Heating



Camp Rilea Wind Project

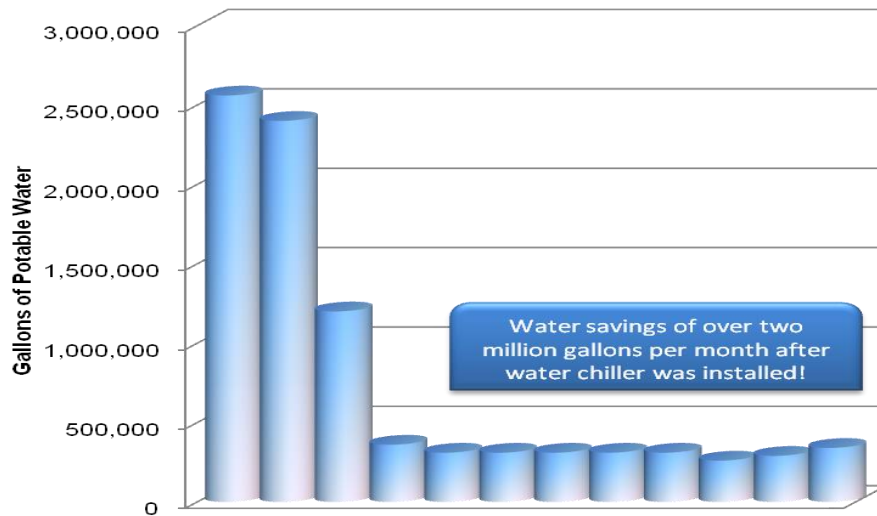


NZ Water – Tobyhanna Army Depot



Installed a water chiller to replace an inefficient single pass cooling system that used potable water for cooling

Water Chiller Water Savings



Replaced the use of potable water with process water for foam suppression at its wastewater treatment plant

Wastewater Reuse at Sewage Treatment Plant





NZ Water – Camp Rilea



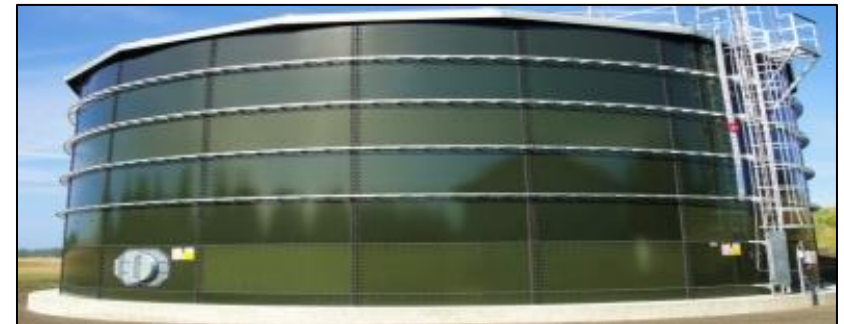
Primary Lagoon for Waste Water Treatment Plant (WWTP)



WWTP Rapid Infiltration



Class A Recycled Water Plant



Water Supply Storage Reservoir



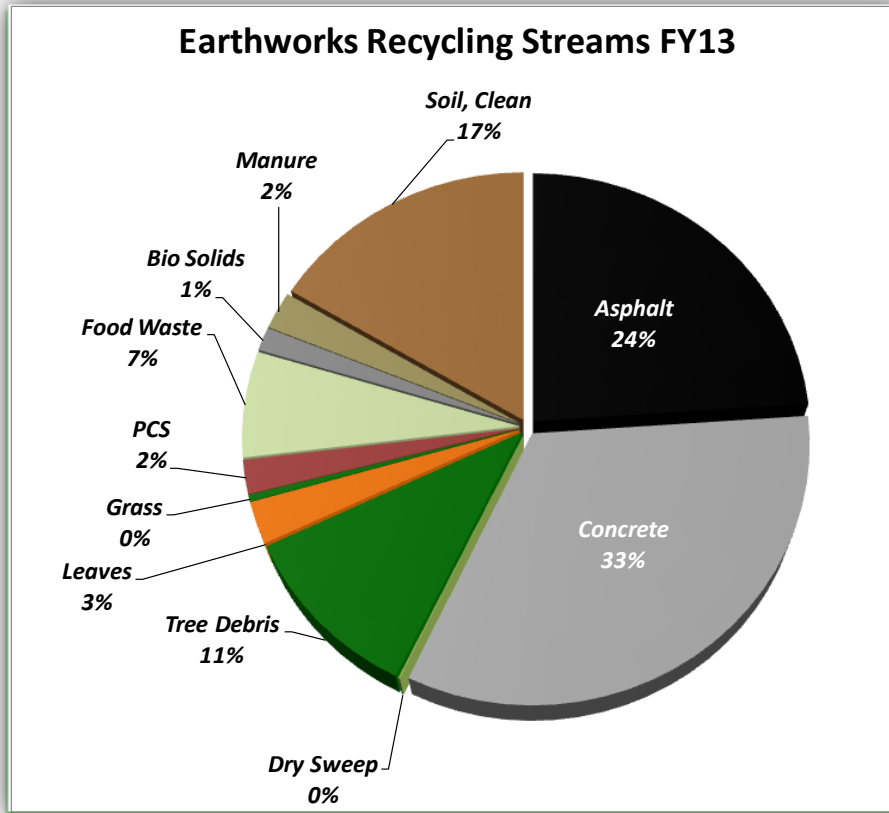
NZ Waste – Fort Carson



- Green Procurement Program
- Reuse efforts
- Recycling efforts



Earthworks Recycling Streams



Joint Base Lewis-McChord Earthworks
Soil, Asphalt, & Concrete Recycling

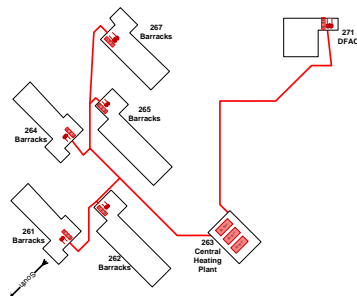


NZ Best Practices



Net Zero ENERGY:

- Conduct thermal building envelope analysis
- Reduce energy use through energy management control systems
- Hire resource efficiency managers
- Pursue alternative financing mechanisms
- Conduct energy master planning



Net Zero WATER:

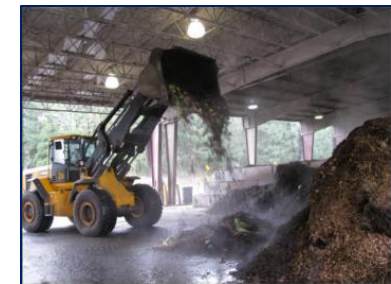
- Maximize the use of xeriscaping
- Implement leak detection on the potable water distribution system
- Maximize water recycling
- Install purple pipe
- Maximize use of alternate water sources



Xeriscape Conversion

Net Zero WASTE:

- Establish a Qualified Recycling Program
- Characterize waste flows
- Improve purchasing practices
- Repurpose and reuse material through
- Recycle and compost waste



Composting at JBLM

The image features the silhouettes of four soldiers standing in a line, facing away from the viewer. They are holding rifles, with the second soldier from the left holding his rifle high. The background is a warm, orange-hued sky, likely at sunset or sunrise. A semi-transparent dark grey rectangle is centered over the image, containing the text "ARMY STRONG" in white, bold, sans-serif capital letters.

ARMY STRONG