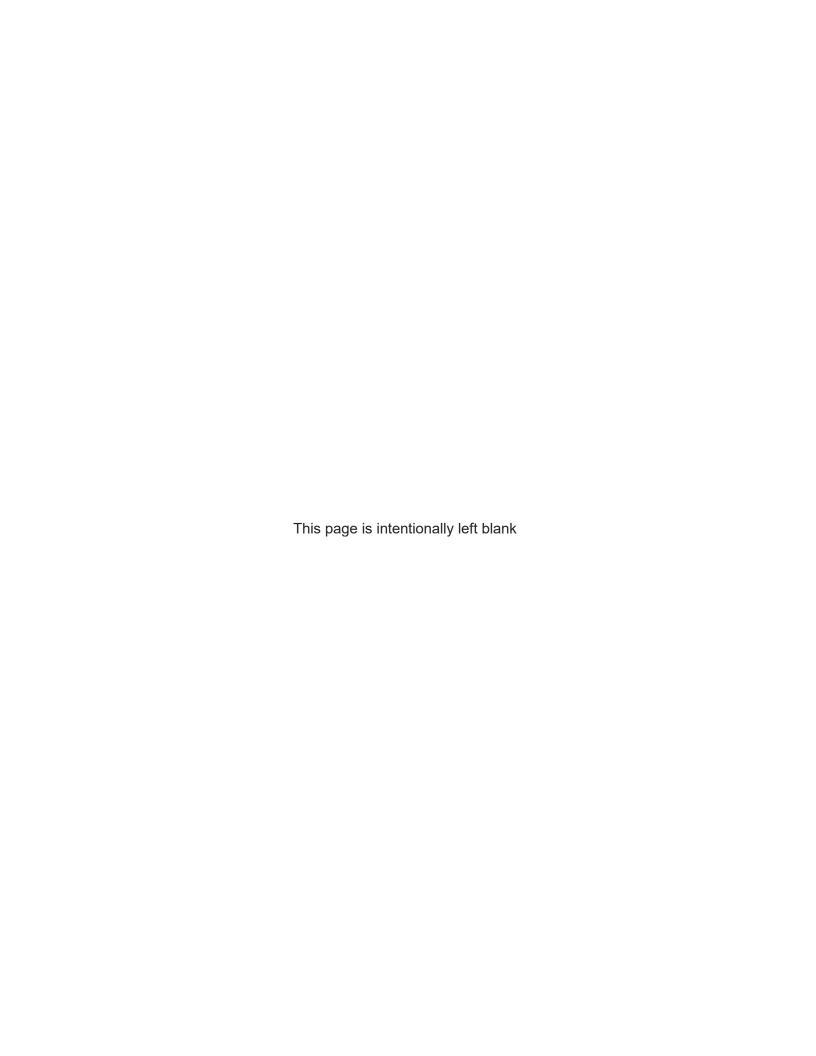


Full-Scale Cybersecurity Build Out Plans and Cost Estimate





Full-Scale Cybersecurity Build Out Plans and Cost Estimate

by
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Interagency Agreement DW-89-92381801

Disclaimers/Notices

1.1 Disclaimers

The U.S. Environmental Protection Agency (EPA), through its Office of Research and Development, funded and managed the research described herein under Interagency Agreement DW-089-92528301 with the Department of Energy (DOE). It has been subjected to the Agency's review and approved for publication. Note that approval does not signify that the contents necessarily reflect the views of the Agency. Any mention of trade names, products, or services does not imply an endorsement by the U.S. Government or EPA. The EPA does not endorse any commercial products, services, or enterprises.

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Acknowledgments

This report is the result of the support of numerous individuals whose contribution is briefly described and acknowledged below.

On-Site Support
Stephen Reese, Idaho National Laboratory

Abbreviations

CESER Center for Environmental Solutions and Emergency Response

DOE Department of Energy

EPA U.S. Environmental Protection Agency

EPDM Ethylene Propylene Dieneterpolymer Membrane

ft-hd foot of head

gpm Gallons Per Minute

HMI Human Machine Interface

HP Horsepower

HSRP Homeland Security Research Program

ICS Industrial Control System
INL Idaho National Laboratory

IoT Internet of Things

mA Milliamp

NPT National Pipe Thread

ORD Office of Research and Development

OT Operational Technology

P and ID Piping and Instrumentation Diagram
PLC Programmable Logic Controller

psi Pounds Per Square Inch
PTFE Polytetrafluoroethylene
PVC Poly Vinyl Chloride
rpm Revolutions Per Minute

SCADA Supervisory Control and Data Acquisition System

SS Stainless Steel

VAC Volts Alternating Current
VFD Variable Frequency Drive
WSTB Water Security Test Bed

1 Executive Summary

The Water Security Test Bed (WSTB) is a full-scale representation of a drinking water distribution pipe that conveys potable water. It is the product of a partnership between Idaho National Laboratory (INL) and the U.S. Environmental Protection Agency (EPA). Currently, the system consists of 450' of 8-inch diameter water main with pressurized tap water flowing through it. The system includes a premise plumbing room (connected to the water main through a 1-inch service connection) that houses water appliances found in a typical home (e.g., water heater, dishwasher, clothes washer). This combination allows testing of contamination scenarios that affect the municipal water utilities and home or business owners and decontamination techniques. The existing system has limited instrumentation and telemetry, and control of the system is performed manually.

To date, research at the test bed has focused on chemical and biological contamination scenarios (due to natural, accidental, or malicious acts) and benchmarking methods for decontamination/recovery from such scenarios. Going forward, planned full-scale research will focus on infrastructure resiliency and the impacts of cyber intrusions into a water utility's supervisory control and data acquisition systems (SCADA). Using at-scale demonstration will inform how utility owner/operators should prioritize their efforts to harden components or subsystems against cyber-attacks to make them more resilient. This report describes the plan for a full-scale cybersecurity test bed and the vision for future cybersecurity and water sector resilience research.

2 Introduction

The EPA's Homeland Security Research Program (HSRP) has partnered with the Idaho National Laboratory (INL) to build the Water Security Test Bed (WSTB) near Idaho Falls, Idaho. The centerpiece of the WSTB is an 8-inch diameter, cement-mortar-lined ductile iron drinking water pipe that had been taken out of service. The pipe was exhumed from the INL grounds and then oriented in the shape of a small drinking water distribution system. The WSTB has been fitted with service connections, a premise plumbing and appliance system, fire hydrants, and removable coupons (excised sample materials) to collect samples from the pipe inner surface.

Previously, experiments focused on decontamination of various contaminants that adhered to the inner surface of the 8-inch water pipe have been conducted at the WSTB. These experiments focused on simulating contamination of drinking water distribution pipes and determining the effectiveness of decontamination methods. On-site treatment of the contaminated water resulting from decontamination activities with mobile water treatment systems also took place. In future years, the EPA plans to enhance the site to include a full-scale cybersecurity test bed that includes additional water infrastructure such as tanks, pumps, and sensors that can be controlled via a Supervisory Control and Data Acquisition (SCADA) system. Conducting research on a full-scale test bed is important to the water sector since high impact cyber intrusions at water utilities have occurred recently. This full-scale system could be hacked and the impacts of the hack on water infrastructure and water quality assessed. Research will also be conducted on methods to quickly mitigate the impacts of a cyber intrusion. The following sections will lay out the plan for constructing the full-scale cybersecurity test bed, and the vision for its use in the future.

3 Near Term Development

Current development efforts are focused on installing the operational technology (OT) needed to establish a realistic control system and a representative control room from which an operator will control the system. With these upgrades, the system can also be operated (and attacked) remotely. A phased approach is proposed for these improvements. A detailed design and cost estimate for construction have been completed for the system. These designs are divided into Phase 1 and Phase 2, and both designs are ready for construction. The funding figures cited below are the costs to procure and install the system.

Phase 1 – Install the backbone of the Industrial Control System (ICS) (\$600k)

- A control room with the requisite software, servers, human-machine interface (HMI)
- Power and communication wiring runs to connect the pipe infrastructure to a control room
- Programmable logic controllers (PLCs) and wiring panels to connect sensors, pump and valve controllers, etc., to the control room

If funding to build the complete test bed is not available, Phase 1 is an interim step that can demonstrate the capabilities of the test bed. At the conclusion of Phase 1, a test bed user will be able to sit in a control room (an on-site trailer) and see the operating status and data outputs from water quality sensors on a screen. Controllers for future pumps and valves will also be connected. The system will be connected to the internet via a fiber optic cable so that the system can be accessed (or hacked) from an off-site location.

Although the system can be hacked, only limited scenarios could be implemented at this point. Since water quality data from existing sensors will be sent to the control room, those sensors could be spoofed. For example, a hacker could make a chlorine reading appear to be zero when the hacker has added enough chlorine to exceed regulatory levels. Also, an automated flushing device attached to a fire hydrant could be opened and water released while it appears that the flusher is closed in the control room.

Phase 2 – Install a fully instrumented and automated tank and pump system (\$600k)

- Two 5,000-gallon tanks and a variable frequency drive (VFD) pump (See Figure 1.)
- Associated infrastructure, e.g., secondary containment, piping, sensors, controllers, etc.

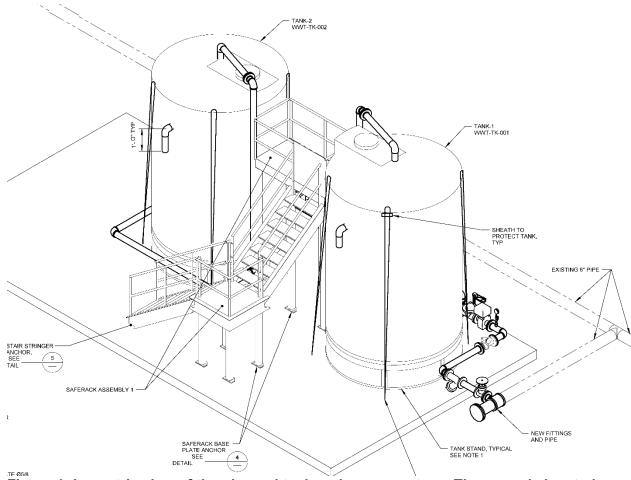


Figure 1: Isometric view of the planned tank and pump system. The pump is located on the back side of the tanks in this view.

Phase 2 would augment the capabilities established in Phase 1 with tanks, pumps, valves, and other full-scale infrastructure used in a water distribution system. A system user would see the operating status of these devices in the control room. With Phase 2 in place, higher impact cyber hacking scenarios could be implemented. For example, pumps could be manipulated to induce water hammer (a damaging high-pressure surge due to closing a valve quickly or stopping a pump quickly), which results in system damage, or a tank level could show a tank as half-full when it is overflowing. Mitigation countermeasures and safety systems put in place to prevent such events could also be evaluated.

3.1 Tasks and Timeline for Phase 1

One portion of Phase 1 is currently funded and underway

 Build the instrumentation cabinets that will hold the PLCs and associated power supplies – expected completion date October 2023

Phase 1 tasks to be completed when funding is in place (with expected time needed to complete in parentheses)

- Configure the ICS servers and PLC (2 months)
- Position the control room trailer and install control room equipment (2 months)
 - o Grade, compact, gravel trailer location
 - Connect power, fiber optic line to trailer

- Install servers, operator station (HMI)
- o Configure fiber connection between control room and INL laboratories in Idaho Falls
- Install PLC cabinets and power and communications lines (2 months)
 - Pour concrete pad for PLC cabinets
 - o Trench and install power and communications runs
 - Mount PLC cabinets to pad
 - o Connect and configure connections between PLC cabinets and control room
- System testing (one month)
- Initial experiments (two months)
 - Conduct an initial demonstration of physical impacts. Examples:
 - Spoof the chlorine meter to read normal chlorine levels while injecting sodium thiosulfate, that depletes chlorine levels, into the pipeline. This would simulate a combined cyber-physical attack to poison the water system.
 - Spoof the chlorine meter to read low chlorine levels, causing the automatic hydrant flusher to trigger – releasing/wasting treated water when it should not.
 See Figure 2.



Figure 2: Automatic fire hydrant flusher in action, ~225 gallons per minute (gpm).

3.2 Tasks and Timeline for Phase 2

Phase 2 tasks to be completed when funding is in place with time frames for completion.

- Procure components, equipment, material (3 months).
- Installation
 - o Month 4
 - Prep ground and pour concrete pad.
 - Install and line secondary containment trench around the concrete pad.
 - o Month 5
 - Install 2 × 5,000-gallon tanks and stair platform.
 - Install pump and VFD.
 - Install piping, valves, sensors.
 - o Month 6
 - Pressure/leak test the system.
 - Configure and test sensors and controls (VFD, valve actuators)
- Demonstration, months 7 and 8 Conduct experiment to demonstrate a physical impact from a cyber intrusion. Examples include:
 - o Overflow a tank, while spoofing the tank level sensors.
 - Run a tank dry by spoofing the level sensors or changing the valve assignments in the control room or both, so that the operator opens/closes the incorrect valve combination.
 - Attack the pump VFD to force a pump failure. (This would be a potentially destructive test, which may require replacing the pump).

4 Long Term Program Growth

Expansion in subsequent years will be driven by research priorities developed in cooperation with the water sector, private industry and governmental agencies focused on cybersecurity.

Areas expected to generate interest include:

- 1. Establish water system operator training programs and red/blue (bad hacker/good hacker or defender) challenge training.
- Performance testing and evaluation of water system components, OT hardware, and OT software.
- 3. Adding wastewater processing and water treatment systems.
 - a. Enables testing novel less energy intensive treatment processes.
 - b. Enables testing cyber-physical vulnerabilities in these systems.
- 4. Adding a microgrid with local power generation.
 - a. This feature would be integrated with the Power Grid Test Bed, which is colocated/encircles the WSTB.
 - b. Enables testing of combined power and water system interdependencies.
 - c. The local power source could be integrated into INL's Net Zero program and serve as a demonstration project for that program.
- 5. Adding wireless/3G/5G testing capabilities for Internet of Things (IoT) and remote sensing technologies.
 - a. This system would be integrated with and augment the Wireless Test Bed, located nearby.
- 6. Finally, as the research portfolio grows, it will become necessary eventually to add infrastructure to support year-round (4-season) testing at the facility.

5 Cost Estimate for Phases 1 and 2

A formal cost estimate for installation of Phases 1 and 2 combined was completed in September 2021 (see Appendix A). The estimated cost range was \$600k - \$1M, with a target value (most probable cost) of \$750k. The INL Cost Estimating office recommends using the high range value when setting expectations.

Based on significant cost inflation in 2021, an updated cost estimate was requested in March 2022. In addition to providing clarity on cost increases due to inflation, the cost estimate was broken into Phase 1 and Phase 2. The Phase 1 cost range was \$350k - \$550k, with a target value of \$400k. Phase 2 costed at \$400k - \$525k, with a target value of \$425k (see Appendix B). Note that in Appendix B, Option 1 refers to Phase 1, and Phase 2 is calculated by subtracting Option 1 from Option 3. (Option 2 was a middle alternative that gets a head start on the Phase 2 installation.)

Based on the March 2022 high end values of \$550k and \$525k and the unrelenting advance of inflation since, 10% has been added to the March 2022 costs for the values presented in this document: approximately \$600k per phase.

6 Detailed Design for Phases 1 and 2

A detailed design of the ICS system and tank and pump hardware that will comprise the Phase 1 and 2 expansion was completed in 2021. The design included a piping and instrumentation diagram (P and ID); the electrical, controls, mechanical, and civil designs; and equipment and materials lists for procurement.

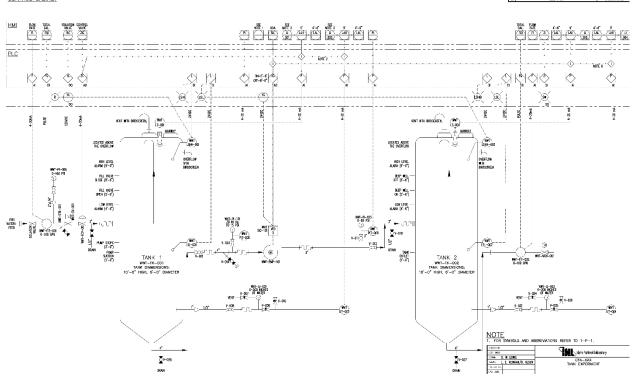


Figure 3: P and ID for the proposed system.

The first step in the design was to develop a P and ID for the system (Figure 3). The system is centered on two 5,000-gallon tanks connected by a pump. This system allows simulation of scenarios relevant to a municipal water distribution system through pumping water from tank 1 to tank 2. Tank 1 is filled by upstream line pressure via a feeder line from the existing WSTB pipe. Tank 2 empties to a lined trench that flows by gravity back to the existing WSTB catchment infrastructure.

The designed system represents a large, pilot scale water system. A control room with an operator station human machine interface (HMI) is connected to a PLC and the downstream sensors, controllers, and actuators. Those sensors and actuators control two tanks and a pump. From the control room, the operator can control moving water from the main pipeline to tank 1, from tank 1 to tank 2, and from tank 2 to the containment trench. The pump is controlled by a VFD, the tanks are fitted with level sensors, and valve positions are manipulated by actuators.

The detailed design of the electrical and mechanical systems and the civil works was completed in 2021. Civil design elements include:

A grading and compaction plan for placement of the control room trailer;

- Grading, compaction, and concrete plan for the PLC control panels and the mechanical installation of tanks, pump, and piping;
- Plan for the secondary containment/drainage trench surround the mechanical installation; and
- Trenching plan for installation of power and communications wiring.

The mechanical design (see Figure 4) includes:

- Defining the major and minor components needed, e.g., pump, piping, fittings, stair platform, tanks;
- Layout of the system; and
- Analysis of stresses and loading, and associated design of supports and fasteners.

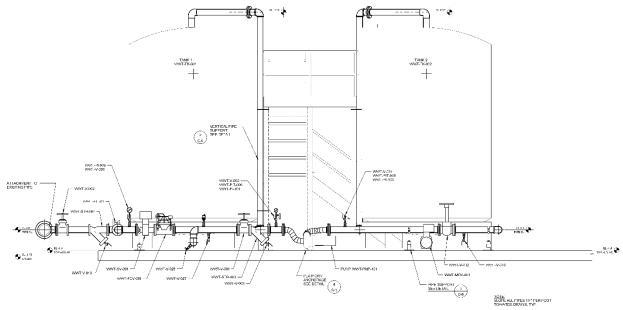


Figure 4: Physical layout of the tank-pump-tank system.

The electrical design (see Figure 5) includes:

- Power and communications connections between the control and the PLC panels;
- Power connections from the local power supply;
- Connection of fiber optic trunk line to the control room;
- Power and communications connections for sensors and motors on the mechanical installation; and
- Ancillary power connections on the WSTB pipeline.

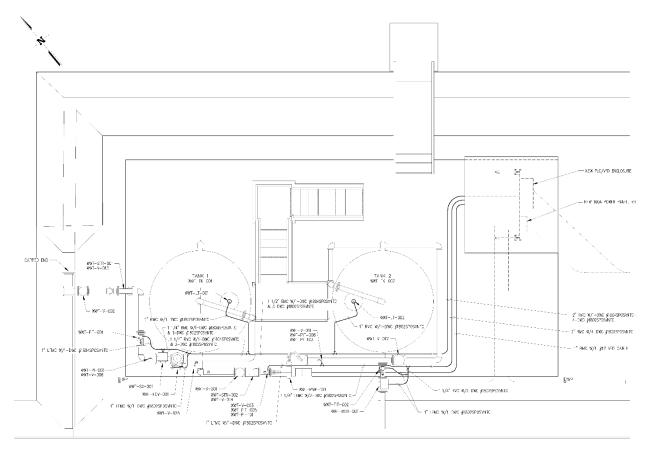


Figure 5: Overhead view of the system including sensor and controller interconnections.

See Appendix C for the complete P and ID diagram; see Appendix D for a list of major components to be procured; see Appendix E for the complete set of mechanical and civil drawings; see Appendix F for the complete set of electrical and controls drawings. As part of the design process, a subsurface investigation was conducted to inform excavation once installation commences. See Appendix G.

The system is designed to be completely controlled from the control room operator's station. From the operator station, sensor readings such as tank level and flow rate can be monitored, and settings can be adjusted, such as pumping rate and valve positioning. In addition, there are controls/indicators on the system that are separate from, and redundant with, what would typically be present in a water system control room. These controls/indicators are present to maintain situational awareness and safety during testing designed to confuse or obfuscate the human machine interface. Examples of these features include:

- Independent level sensors in the tanks that are not part of the standard ICS interface.
- Manual pressure gauges on the pipe.
- Manually operated valves at key points on the system.

This combination provides an accurate representation of what is seen in the control room during normal and abnormal conditions while preserving the safety of research personnel and integrity of the installed equipment. There may be instances where destructive testing is deliberately undertaken. In those cases, the experiment design will include any necessary configuration changes to enable the potentially destructive outcome.

7 Summary

The purpose of this report is to document the following:

- A design for a full-scale water sector cyber security test bed, including costs estimates and detailed shovel-ready design drawings.
- Information on the type of cybersecurity research that could occur with this test bed.
- A vision for the type of long-term research that could occur at the cybersecurity test bed.

The design drawings presented here and construction of the instrumentation cabinets that will hold the PLCs (noted in the Phase 1 Tasks and Timeline section) have been funded by the EPA. It is expected that the EPA will supply funding for incremental progress in the Phase 1 in the coming years. However, fully funding one or both phases of the full-scale cybersecurity test bed will require partnership with other federal agencies and the private sector. The EPA is actively promoting cybersecurity research and building partnerships that could lead to construction and use of the test bed.

Appendix A – Formal Cost Estimate for Phases 1 & 2, September 2021

WSTB ISC Upgrades cost estimate, summary section only.pdf

Interoffice Memorandum



Date: September 20, 2021

To: S. J. Reese, Manager

MARK BIGLER

From: M. E. Bigler, Cost Estimator (Affiliate)

Digitally signed by MARK BIGLER (Affiliate) Date: 2021.09.20 11:29:38 -06'00'

Subject: WSTB ICS upgrades

Per your request, Cost Estimating has prepared a cost estimate (Class 3) package for the above-mentioned subject.

The estimated cost range, including management reserve, is as follows:

\$ 600,000 Low end range value \$ 750,000 Class 3 point value High end range value \$1,000,000

Please note the following:

- A. If this estimate is used to establish or request funding or to be used as a proposal for this project, it is recommended and a best practice that the high end range value be used.
- B. Anticipated inflation allowances have been included in this estimate.
- C. Per the requester, this work will be direct funded. Battelle Energy Alliance, LLC (BEA) adders for this type of funding are included in this estimate.
- D. A draft of this cost estimate was sent to you on August 24, 2021. This allowed you to review, in detail, the scope, basis of estimates, assumptions, project risks, and the resources that make up this cost estimate. Comments from this review have been incorporated into this estimate to reflect a project team consensus of this document.

Refer to the cost estimate summary, detail, markup, and labor sheets with the cost breakdowns. Also included for your use is the cost estimate recapitulation sheet describing the basis, assumptions, risk identification, and other pertinent information used in development of this estimate.

This estimate is based on the information provided to this estimator as the scope of work to be completed. Any changes to the methodology used to prepare this estimate could have a significant effect on the cost estimate and should be reviewed by me. If you have any questions or comments, do not hesitate to contact me at (208) 526-2675 or e-mail Mark.Bigler@inl.gov.

S. J. Reese September 20, 2021 Page 2

SCOTT WASLEY Digitally signed by SCOTT WASLEY (Affiliate)

(Affiliate)

Date: 2021.09.28 11:00:33
-06'00'

Attachments

cc: Estimate File 3C01

Uniform File Code: 8309

Disposition Authority: A16-1.6-a

Retention Schedule: Cut off annually. Destroy 10 years after cutoff.

NOTE: Original disposition authority, retention schedule, and Uniform Filing Code applied by the sender may not be appropriate for all recipients. Make adjustments as needed.

Final Letter Template 12.14.17

BEA - Report 1 - Summary Report

Project Name: WSTB ICS upgrades Project Location: CFA Estimate Number: 3C01

Requester: S. R. Reese Estimator: M. E. Bigler Estimate Classification: Class 3

Charging Practice	Item Description	Estimate SubTota With Subs Markups	Escalation	Management Reserve	Total Cost
TEC	Total Estimated Cost	\$633,362	-	\$105,384	\$738,746
OPC	Other Project Cost	\$13,173	-	\$1,054	\$14,227
		Totals \$646,535	-	\$106,438	\$752,973

		Remarks:
Type of Estimate:	Class 3	
Estimator:	M. E. Bigler	
Checked By:	Gary I Dansie (Affiliate) St. and Danie (Aff	
Approved By:	SCOTT WASLEY (Affiliate) Digitally signed by SCOTT WASLEY (Affiliate) Date: 2021.09.28 11:01:09 -0600'	

BEA 9/20/2021 10:48AM



415.31 Rev. 05 11-10-2015

FORMAL COST ESTIMATE SUPPORT DATA RECAPITULATION

Project Title: WSTB ICS upgrades

Estimator: M. E. Bigler

Date: September 20, 2021

Estimate Type: Class 3 File: 3C01

Page 1 of 6

I. <u>PURPOSE</u>: Brief description from the requester of the intent of how the estimate is to be used, i.e., for engineering study, comparative analysis, request for funding, proposal, etc.

The purpose of this estimate is to identify resource levels that may be used to complete the scope of work as stated below. It is expected that this estimate will be used to provide a cost comparison with subcontractor cost proposals and to support the award of a subcontract.

II. SCOPE OF WORK: Brief statement of the project's objective as discussed in the Functional and Operational Requirements (F&ORs). For traceability, the F&OR number should be listed. Thorough overview and description of the proposed project. Identify work to be accomplished, as well as any specific work to be excluded.

A. Objective:

The objective of this work is to install an industrial control system (ICS) and hardware upgrades at the Water Security Test Bed (WSTB) at the Critical Infrastructure Test Range Complex (CITRC).

B. Included:

The scope of work required to achieve this objective includes the following:

- 1. Providing project and construction management oversight.
- 2. Project closeout.
- 3. Battelle Energy Alliance, LLC (BEA) procurement of all materials except for subcontracted concrete work.
- 4. Subcontracting the concrete portion of this project including the following:
 - a. Part-time supervision.
 - b. Concrete work forms, rebar, pouring, concrete material, finishing, and sealing.
 - c. Installation of the geomembrane (trench liner).
- 5. In-house craft work scope includes the following:
 - a. Mechanical installation of tanks and piping.
 - b. Electrical installation of above and below ground conduit, wiring, and equipment.
 - c. Earthwork for concrete pads, electrical, drainage trench, and trailer base material.

-Continued-

Project Title: WSTB ICS upgrades

File: 3C01 Page 2 of 6

C. Excluded:

Per the requester this scope of work specifically excludes the following:

- 1. Material cost for Tank #2.
- 2. Insulation on outside water piping. System shall be drained prior to freezing temperatures per drawings.
- 3. Developing the engineering and design documents.
- III. **ESTIMATE METHODOLOGY:** Overall methodology and rationale of how the estimate was developed, i.e., parametric, forced detail, bottom up, etc. Total dollars/hours and rough order of magnitude (ROM) allocations of the methodologies used to develop the cost estimate.

A bottom up method was used in the development of this estimate, due to the uniqueness of the scope of work and lack of a parametric model to support the proposed scope of work. This method provides for a greater degree of detail to review than would be provided utilizing parametric modeling.

Estimate Methodology	ROM Percentage (%)		
Project Team	40		
Recorded Actuals	0		
Parametric	0		
Vendor Pricing	30		
Other (e.g., RS Means)	30		
TOTAL	100		

- IV. **BASIS OF THE ESTIMATE:** Overall explanation of sources for resource quantities, pricing, and schedules.
 - A. <u>Classification Basis</u>: The source for the determination of the classification of the estimate or sections of the estimate when a rolling wave planning process is utilized. Source documents include the Idaho National Laboratory (INL) Cost Estimate Class Determination Matrix (Form 415.44) patterned after the Association for the Advancement of Cost Engineering (AACE) Recommended Practices (RP) and are driven by the Primary and Secondary Characteristics available at the time the estimate is completed.

It has been determined by the cost estimator that the available data conforms to the characteristics for Class 3 estimates in accordance with the Idaho National Laboratory (INL) Cost Estimate Class Determination Matrix (Form 415.44).

-Continued-

Project Title: WSTB ICS upgrades

File: 3C01 Page 3 of 6

B. <u>Cost Estimate Low and High Ends Range Basis</u>: The source and basis for the development of the low and high ends of the cost estimate range.

The low and high end range values were developed by the project team and this cost estimator.

C. Quantification Basis: The source for the measurable quantities in the estimate that can be used in support of earned value management. Source documents may include drawings, design reports, engineers' notes, and other documentation upon which the estimate is originated.

The requester provided final drawings developed by BEA engineering that were used to establish the activities and quantities for this estimate.

- D. <u>Planning Basis</u>: The source for the execution and strategies of the work that can be used to support the project execution plan, identification of long-lead items, acquisition strategy, schedules, market conditions, and other documentation upon which the estimate is originated.
 - 1. Per the requester:
 - a. BEA will provide resources for all engineering, project management, and construction management resources.
 - b. A subcontractor will install the trench liner.
 - c. Subcontractors will install the concrete portion of the project. This work will be competitively bid within the local subcontracting community. Local subcontractors familiar with performing work for INL will install the concrete.
 - d. This work will be performed during standard working hours and no premium time will be required for off-shift or weekend work.
 - e. Work will be able to progress consecutively and will not require delays between work segments.
 - f. The cost estimate does not consider or address funding or labor resource restrictions. Sufficient funding and labor resources will be available in a manner allowing optimum usage of that funding and resources as estimated.
 - 2. Subcontractor markup rates are based on this estimator's judgment. These rates have been adjusted to reflect the anticipated market conditions.
 - 3. The construction activities will begin in early fiscal year (FY) 2022. It is anticipated that the construction will be completed in 12 weeks. This is based on an average crew size of 4.

-Continued-

Project Title: WSTB ICS upgrades

File: 3C01 Page 4 of 6

E. <u>Cost Basis</u>: The source for the costing on the estimate that can be used in support of earned value management, funding profiles, and schedule of values. Sources may include published costing references, judgment, actual costs, preliminary quotes and/or other documentation upon which the estimate is originated.

- 1. INL labor rates, adders, and burdens are based on the current published rates as provided by BEA Planning and Controls.
- 2. Craft labor rates are based on information provided by the "INL Site Stabilization Agreement." Adders (such as FICA, SUTA, and federal insurances) are based on an interpretation by Cost Estimating.
- 3. The estimated annual escalation rate is based on an average of exponential regressions of four (4) different historical construction cost indices: RS Means Historical Cost Index, Engineering News Record (ENR), Construction Cost Index (CCI), ENR Building Cost Index (BCI), and Chemical Engineering Plant Cost Index (CEPCI). Five-year, ten-year, and fifty-year trends were developed to estimate the most likely annual escalation rate that has been used in this estimate. Inflationary and deflationary impacts will be addressed within the estimate and/or in management reserve.
- 4. Sales tax on materials is based on the current 6% rate charged by the State of Idaho.
- 5. Standard published industry references were used to help develop the estimated resources and their productivities and some material costs.
- 6. Preliminary vendor pricing was used to supply the remaining material costs.
- 7. Anticipated inflation allowances have been added to the estimate for specific materials pricing, per the project team. Percentages were obtained from the monthly commodity inflation tracking spreadsheet developed by INL.
- V. <u>ESTIMATE QUALITY ASSURANCE</u>: A listing of all estimate reviews that have taken place and the actions taken from those reviews.
 - A. A draft of the cost estimate was sent to the requester on August 24, 2021. This allowed the requester to review and comment, in detail, on the perceived scope, basis of estimate, assumptions, project risks, and the resources that make up this cost estimate. Comments from this review have been incorporated into this estimate to reflect a project team consensus of this document.
 - B. An internal organizational check has been performed on this estimate with the purpose of checking the methodology approach used, discussing the document with the estimator, and ensuring the document has been reviewed and discussed with the requester, reflects a team consensus, has adequately documented the basis, assumptions, and risks to the project, and has mitigated those risks.

-Continued-

Project Title: WSTB ICS upgrades

File: 3C01 Page 5 of 6

VI. <u>ASSUMPTIONS</u>: Condition statements accepted or supposed true without proof of demonstration; statements adding clarification to scope. An assumption has a direct impact on total estimated cost.

- A. All work will be performed by BEA craft except the rebar, concrete, and trench liner.
- B. All above ground electrical conduit is rigid steel.
- C. Water piping will be ductile iron and polyvinyl chloride (PVC).
- D. Pending requester preliminary/final funding determination, it is assumed that this scope of work is a capital asset project.

VII. MANAGEMENT RESERVE (MR) GUIDELINE IMPLEMENTATION:

Management Reserve Methodologies: Explanation of methodology used in determining overall management reserve. Identify any specific drivers or items of concern and any inherent risks typical with this type of environment. Inflationary and deflationary impacts are addressed in this section.

Per the project team, MR has been applied to this estimate for work that will be performed by BEA personnel and the subcontractors for the known unknowns. These MR rates were based upon risks identified by the project team and the cost estimator.

- A. <u>Threats</u>: *Uncertain events that are potentially negative or reduce the probability that the desired outcome will happen.*
 - 1. Final drawings were provided for this project, but not all data was provided. The estimated costs were based on the cost estimator's perceived idea as to the design requirements and project scope that will be required. Completion of the design may increase the costs due to requirements or needs not identified in the scope of this estimate.
 - 2. This project is heavily dependent on copper, petroleum, and petroleum products. Competition for these commodities in today's environment due to global expansion uncertainty and project shortages affect the basic concepts of the supply and demand theories, thus increasing costs.
 - 3. Preciseness in the bottom-up take-off's leaves little room if crews are unable to meet the estimated production rates. Factors could include, but are not limited to, changes to Integrated Safety Management requirements, equipment breakdowns, resource impacts, and/or availability.
 - 4. More than normal adverse weather (cold, snow, rain, and wind) could cause losses in productivity or even stop the work. This loss in productivity or stoppage would still require for the operating contractor's forces to be compensated.

- 5. Subsurface investigations discovering areas that are impenetrable due to possible conflicts with unforeseen interferences, thus causing penetrations to be placed other than the anticipated path.
- 6. COVID-19 effects could cause material and labor production delays.
- B. <u>Opportunities</u>: *Uncertain events that could improve the results or improve the probability that the desired outcome will happen.*
 - 1. Well-planned-out work activities and scheduling by the subcontractors could result in increased production, thus producing lower bids and operating contractor oversight costs than what have been estimated.
 - 2. Optimization of the design could reduce the utility runs, thus reducing the costs associated with those activities.
- C. <u>Accepted Risks</u>: Activities with a greater than 50% and less than 100% probability of occurrence have been accepted as part of this scope of work.

None.

D. <u>Excluded Risks</u>: Risks that have been identified and have a probability of occurrence but are specifically excluded from this estimate.

None.

Note: Management reserve does not increase the overall accuracy of the estimate; it does, however, reduce the level of risk associated with the estimate. Management reserve is intended to cover the inadequacies in the complete project scope definition, estimating methods, and estimating data. Management reserve specifically excludes changes in project scope, unexpected work stoppages, (e.g., strikes, disasters, and earthquakes) and excessive and/or unexpected inflation or currency fluctuations. This estimate does not contain any contingencies and has not been evaluated to include any contingencies and has not been evaluated to include any of the risks that pertain to Department of Energy.

VIII. OTHER COMMENTS/CONCERNS SPECIFIC TO THE ESTIMATE:

None.

Appendix B – Informal Cost Estimate Update, March 2022

Mark Bigler 3/7/2022 e-mail

Option 1 refers to Phase 1, and Phase 2 is calculated by subtracting Option 1 from Option 3. (Option 2 was a middle alternative that gets a head start on the phase 2 installation)

From: Mark E. Bigler
To: Stephen J. Reese

Subject: 3C01 WSTB ICS upgrades - Options

Date: Monday, March 07, 2022 1:30:02 PM

Steve,

Here are the estimated costs for options 1,2, and 3:

Option 1: Low-\$350,000 Point Value-\$400,000, High-\$550,000

Includes most of the electrical. I subtracted a few things around the tank. Grading area for trailers.

2 small concrete pads for electrical.

Option 2: Low-\$600,000 Point Value-\$670,000, High-\$900,000

Includes option 1 plus tank pad, all electrical, installation of 1 tank, stair platform, and trench around tanks.

Option 3: Low-\$750,000 Point Value-\$825,000, High-\$1,075,000

Added one year of escalation to original estimate. Updated some of the pricing. Added 2 elec. enclosures.

We had 30% inflation already added onto the materials in the original estimate. I spot checked a few items and updated the pricing. I also added the 2 electrical enclosures I didn't have on the original estimate to all 3 options.

Thanks,

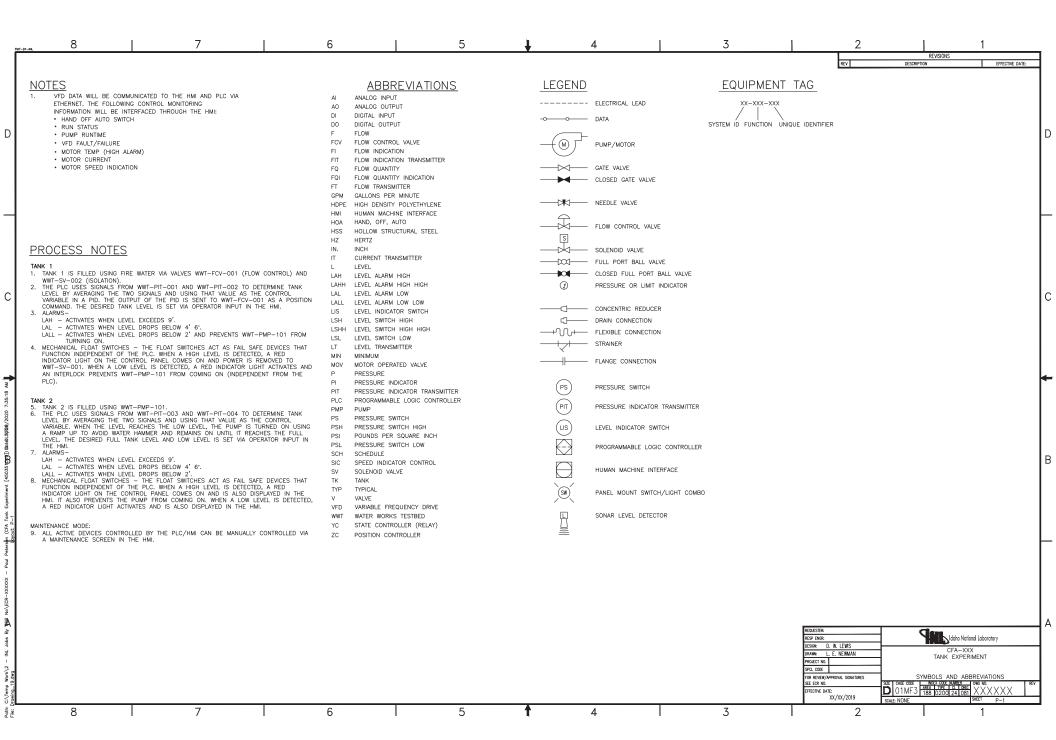
Mark

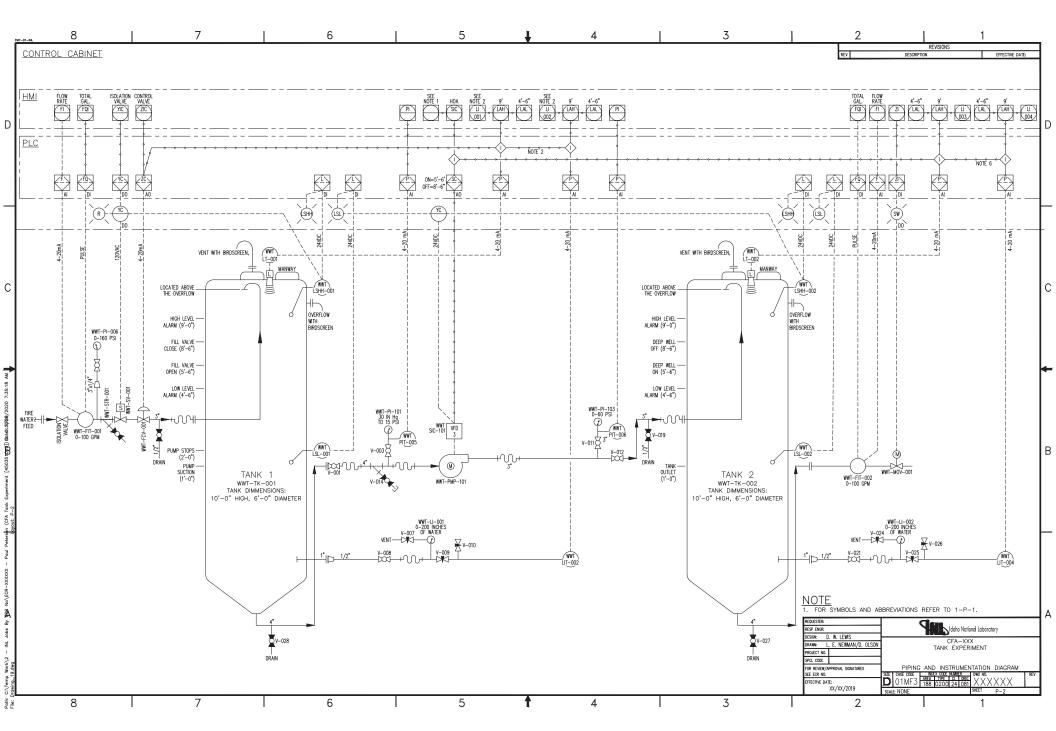
Mark Bigler Cost Estimator Battelle Energy Alliance, LLC Office: 208-526-2675 Cell: 208-243-0956

Email: mark.bigler@inl.gov

Appendix C – Piping & Instrumentation Diagram

Tank Experiment P&ID, 03-26-2020.pdf





Appendix D – Procurement List of Major Components

Note: Prices shown are 2021 prices.

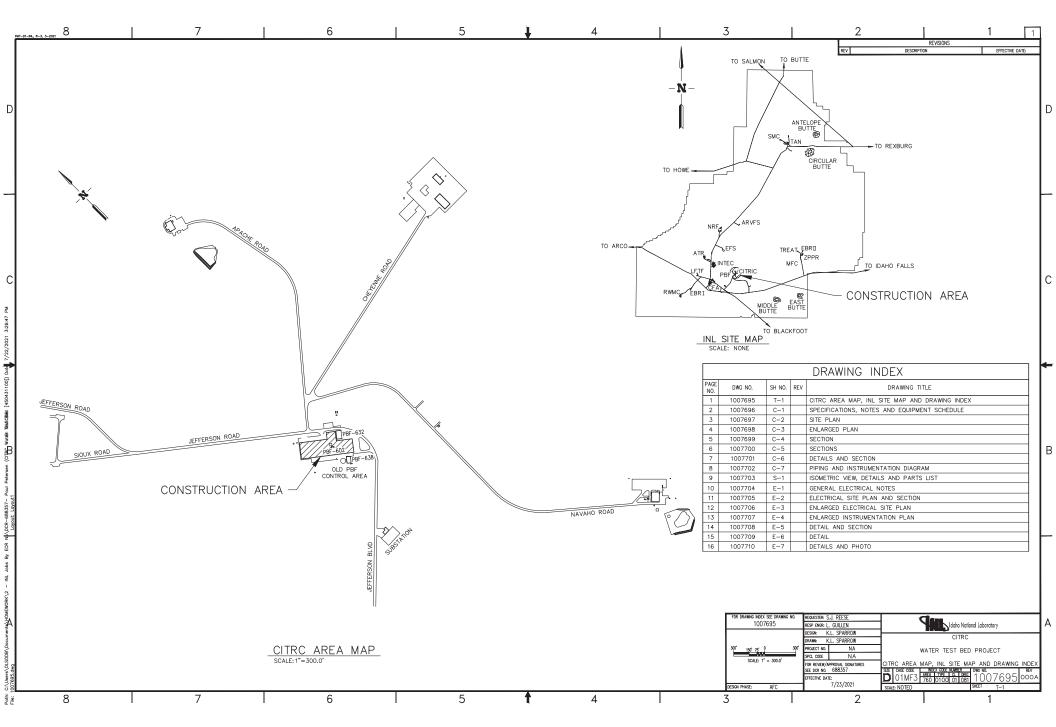
Component ID	Mfg	Catalog #	Description	Price Each	Qty	Total Price
WWT-LT-001, WWT-LT-002	Rosemount	3102-L A 1 F RC G5	Ultrasonic Level transducer, 4-20ma, 2 relays, 1-36', 2"process mounting	\$1,718	2	\$3,436
WWT-LSHH- 001, WWT-LSHH- 002, WWT-LSL-001, WWT-LSL-002	Dwyer	L10-B-3-A	Float Switch, 1" NPT, 200psig, Brass w/ stainless float	\$126	4	\$504
WWT-SIC-001	Automation Direct	GS2-25PO	Variable Frequency Drive, 5hp, 230VAC, 3 phase Input, Modbus, RS-485	\$384	1	\$384
WWT-FIT-001	FloCat	MFE080D8110A055ER1401111S	Flow Magmeter, 3" flanges, 4-20ma, pulse, 120VAC 15' remote readout	\$2,065	1	\$2,065
WWT-FIT-002	FloCat	MFE100D8110A055ER1401111S	Flow Magmeter, 4" flanges, 4-20ma, pulse, 120VAC, 15' remote readout	\$2,165	1	\$2,165
WWT-LIT-002, WWT-LIT-004, WWT-PIT-005	Rosemount	3051C D2 A 22A1A S5 L4 M4 Q4	Diff Press. Transmitter, 4-20ma / Hart, with manifold, -250 to 250 in/wc	\$3,284	3	\$9,852
WWT-PIT-006	Rosemount	3051C D4 A 22A1A S5 L4 M4 Q4	Diff Press. Transmitter, 4-20ma / Hart, with manifold, -300 to 300 psi	\$3,284	1	\$3,284
	Rosemount	R305EC32B11L4	3 Valve manifold	\$884	4	\$3,536
	SQD	H322NRB	Disconnect Switch, 60 Amp, 230 VAC, 3Φ, NEMA 3R, Fusible	\$245	1	\$245
	Bussmann	FRNR-40	40 amp, 250VAC fuses, Time Delay	\$7	6	\$42
WWT-PMP- 001	Goulds	6BF2G9BO	Model 3656 bronze fitted centrifugal pump, close-coupled, 1800 rpm, 2 HP 208V/3Φ motor, 200 GPM at 32 ft-hd	\$2,758	1	\$2,758
WWT-TK-001, WWT-TK-002	SNYDER	D8050200, D62473, D34701600	5000 GALLON SNYDER CONE BOTTOM TANK 18" MANWAY 102 diameter x 166" Height W/installed 4" SS BULKHEAD DRAIN FITTING, Painted Steel Stand for a 102" Diameter 15 Degree Cone Bottom Tank, and freight delivery charge.	\$7,915	1	\$7,915
WWT-SV-001	PLAST-O- MATIC	PS300EPW11-PV	3" NPT PVC 2-Way Solenoid Valve 120VAC EPDM PTFE PILOT OPERATED N/C	\$1,550	1	\$1,550
WWT-FCV-001	ASAHI AMERICA	2201030	3" ELECTRICALLY ACTUATED GLOBE VALVE, 120VAC AND 4-20mA, FLANGED PVC	\$12,712	1	\$12,712

WWT-MOV- 001	ASAHI AMERICA	2902040	4" NPT ELECTRICAL ACTIVATED PVC BALL VALVE 120VAC	\$1,604	1	\$1,604
WWT-STR-001	Unknown	4417K71	3"NPT CAST IRON WYE-STRAINER, 80 MESH SCREEN, 400 psi @ 70° F	\$234	1	\$234
Platform Assembly 1	SafeRack	Custom quote	Stair and platform assembly for accessing the tops of the 5,000 gal. tanks	\$17,925	1	\$17,925
Geomembran e	DuraSkrim	Custom quote	Geomembrane that lines the trench and the exposed ground around the concrete slab	\$2,640	1	\$2,640

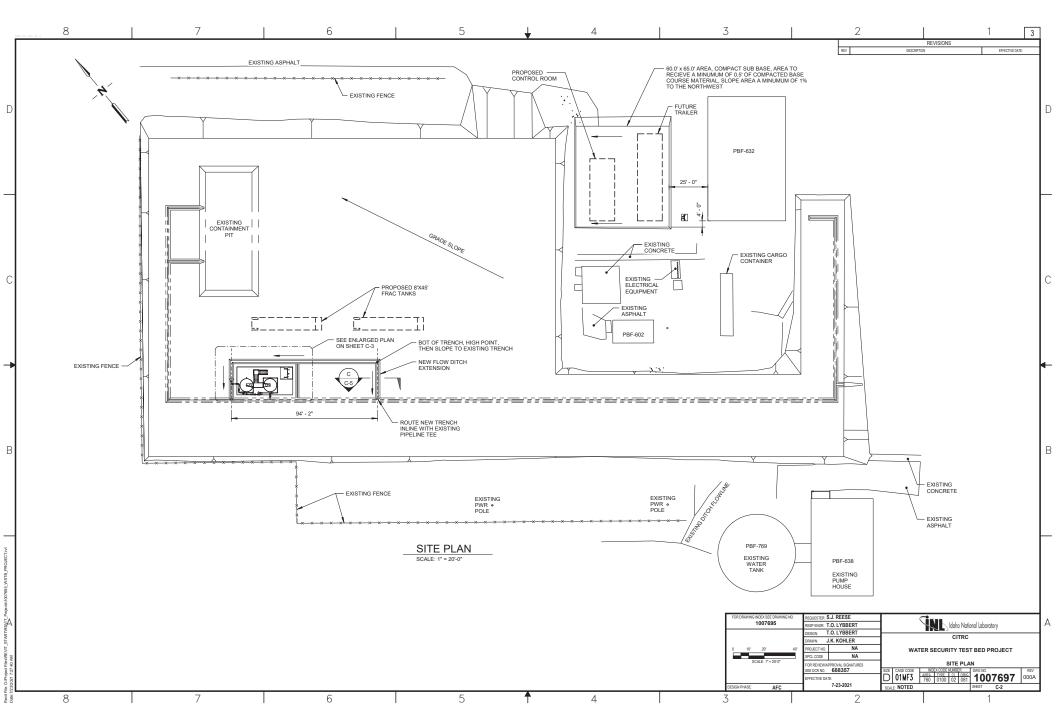
Grand \$72,851 Total:

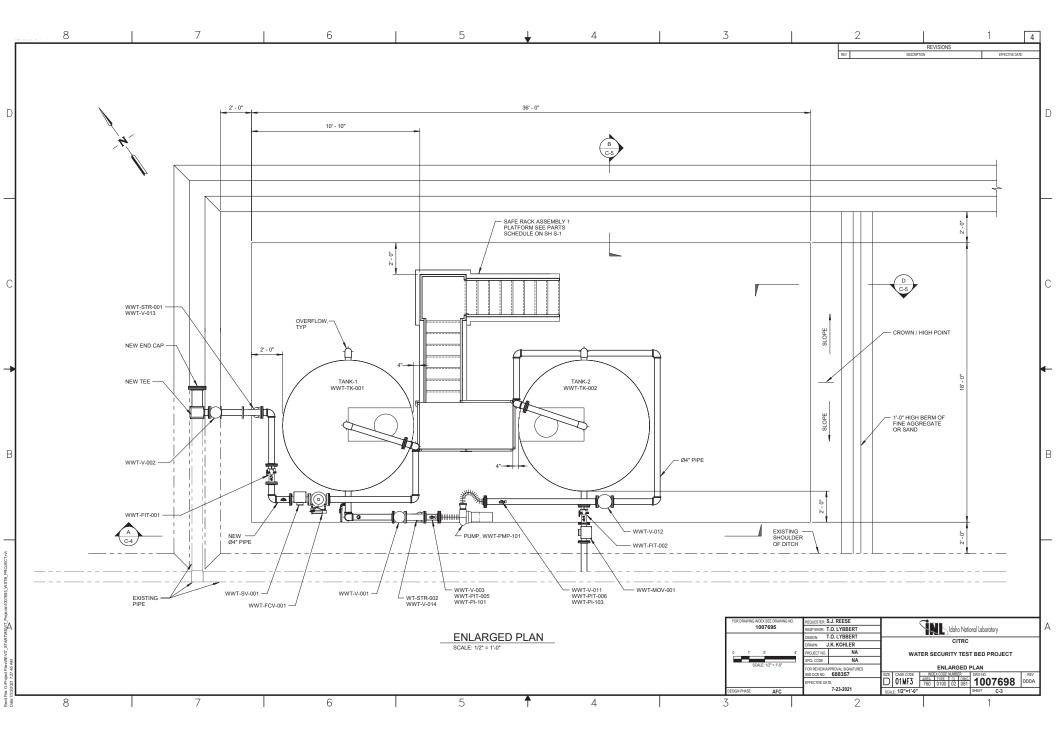
Appendix E – Mechanical and Civil Drawings

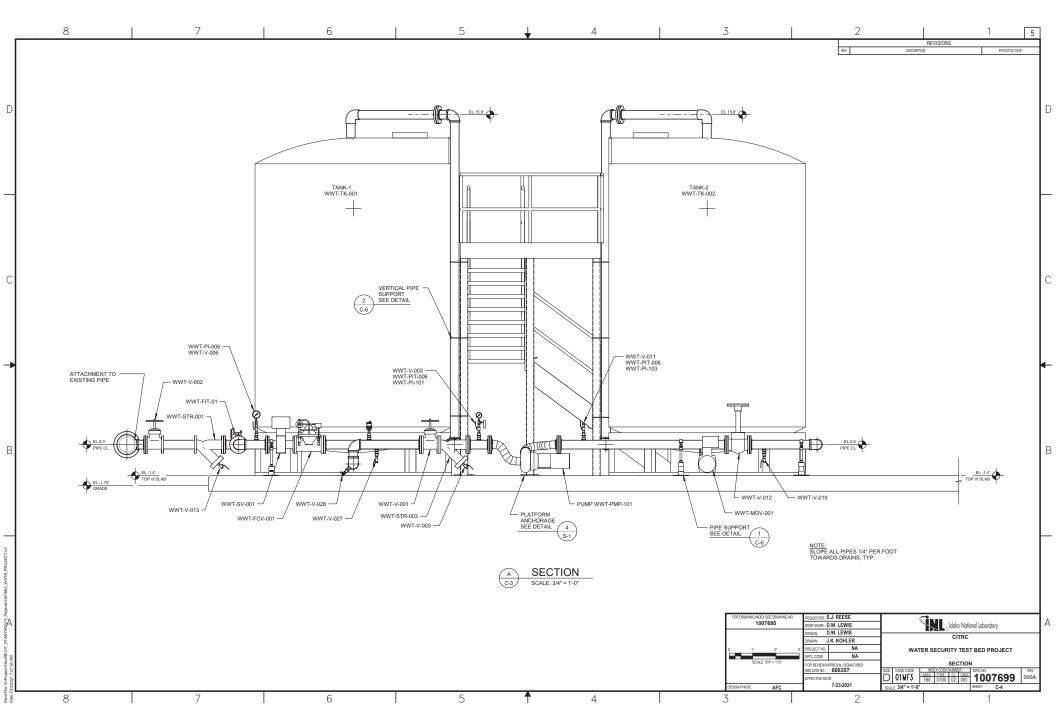
WSTB construction drawings – final, AFC_2021_WSTB_SET.pdf

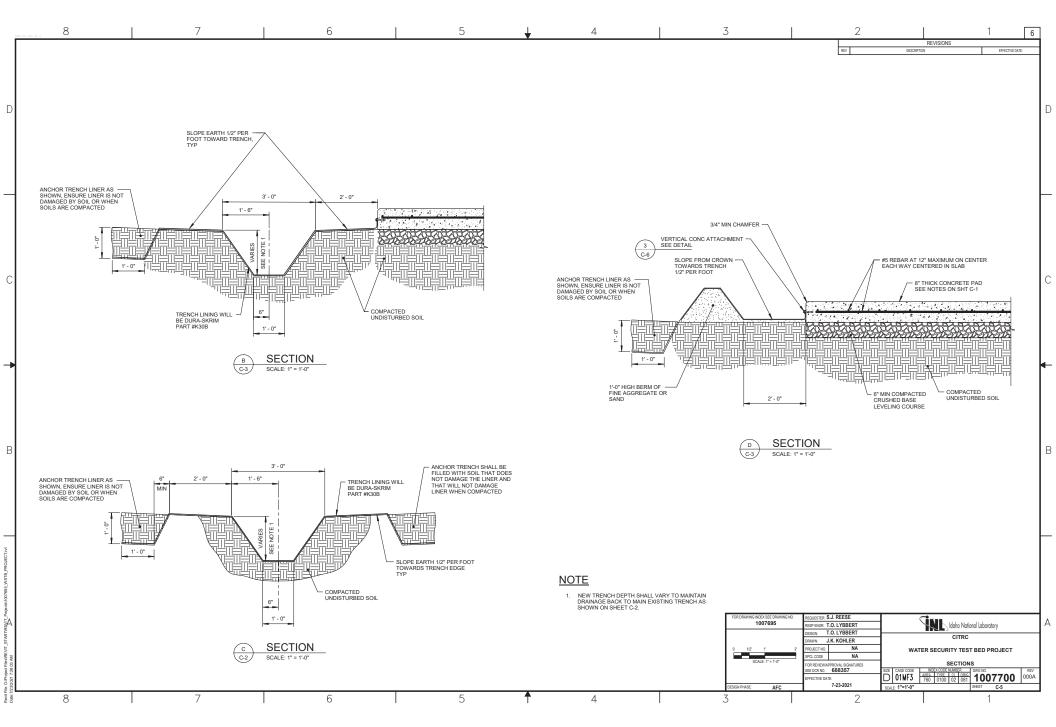


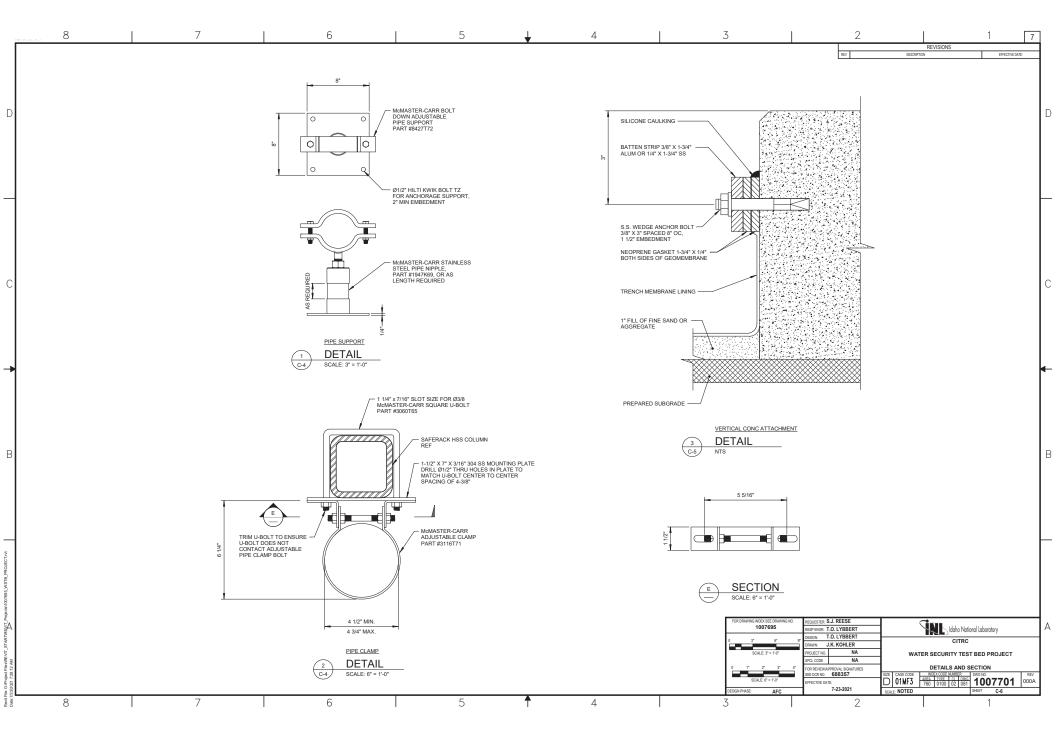
8	7	I 6		J 5 J	4	3		1 2)	1	1 2
H-UL-IRL, H-I	(-ML, R-1									REVISIONS	
SPECIFICATIONS EARTHWORK			NOTES 1. CONCRETE TO BE CLASS 45 (4500 PSI).								
WORK INCLUDES A. CLEARING AND GRUBBING AS REQUIRED. B. EXCAVATING ALL MATERIALS ENCOUNTERED. OF EVERY DESCRIPTION, FOR COMPLETION OF WORK				2. CONCRETE TANK PAD SHALL HAVE SMOOTH TROWELED FINISH WITH CHAMFERED EDGES AS SHOWN. PIPING EQUIPMENT SCHEDULE							——————————————————————————————————————
											
AS SHOWN ON THE DRAWINGS AND AS SPECIFIED HEREIN. C. BACKFILLING OF ALL EXCAVATION D. COMPACTING ALL BACKFILL AND SURGRADE AS SPECIFIED HEREIN.				THE CONCRETE MATERIALS AND ADMIXTURES SHALL COMPLY WITH ACI 301 MIX DESIGN: PREPARE DESIGN MIXES FOR EACH TYPE AND STRENGTH OF CONCRETE BY FITHER LABORATORY				E CATALOG # 5022	1/2 INCH MPT BRASS	DESCRIPTION AUTOMATIC AIR VENT	I
D. COMPACTING ALL BACKFILL AND SUBGRADE AS SPECIFIED HEIREIN. E. FINISH GRADING AND GRADING FOR SURFACE DRAINAGE. F. BACKFILL AND FILL MATERIAL: "SATISFACTORY" SOIL MATERIALS FREE OF CLAY, ROCK, GRAVEL LARGER THAN SIOCHES IN ANY DIMENSION, DEBRIS, WASTE, FROZEN MATERIALS, VEGETABLE AND OTHER DELETERIOUS MATTER. SELECT PIT RUN GRAVEL IS AVAILABLE AT THE LINCOLN BOULEVARD GRAVEL PIT.				4. MIX DESIGN: PREPARE DESIGN MIXES FOR EACH TYPE AND STRENGTHOF CONNICE IE BY ETHER ABOURATIONY TRIAL BATCH OR FIELD EXPERIENCE METHODS AS SPECIFIED IN ACT 318 AND 301. THE SUBCONTRACTOR SHALL PROVIDE THE NECESSARY TESTING AND MONITORING TO QUALIFY PROPOSED MATERIALS AND ESTABLISH MIX DESIGNS. THE CONCRETE MIX SHALL CONTAIN A POZEOLAN (FLY ASH), MINIMUM AMOUNT SHALL BE 15% BY WEIGHT OF THE TOTAL CEMENTITIOUS MATERIALS UNLESS OTHERWISE APPROVED.			IV-001 CALEFFIE IV-001 ASAHI AMERIC IT-001 FLOCAT	A 2201030 MFF100D8110A055FR1	3" ELECTRICALLY AC 4-20mA, FLANGED P\	TUATED GLOBE VAVL	E, 120VAC AND
								01111S	REMOTE READOUT	FLANGES, 4-20ma, PU	
G. AGGREGATE BASE OR LEV OF 3/4 IN. MAXIMUM SIZE C	ELING COURSE MATERIAL: NATURALLY OR ARTIF RUSHED GRAVEL, CRUSHED STONE, NATURAL AN E REQUIREMENTS OF ITD SSHC SUBSECTION 703	ICIALLY GRADED MIXTURE ND CRUSHED SAND.	5. PROVIDE COPY OF MIX DESIGN WITH BATCH TICKET TO THE OPERATING CONTRACTORS REPRESENTATIVE AT TIME OF PLACEMENT. 6. REINFORCING BARS: ASTM A615, GRADE 60, DEFORMED. SPLICING OF REINFORCEMENT SHALL BE IN ACCORDANCE WITH ACI 318, CHAPTERS 7 AND 12. UNLESS OTHERWISE SPECIFIED, ALL SPLICES SHALL BE CLASS B TENSION SPLICES FOR REGULAR BARS. 7. THE MANUFACTURE AND DELIVERY, FORMING, PLACING AND CURING OF ALL CONCRETE SHALL CONFORM TO ACI 301. HAND-MIXED CONCRETE IS PROHIBITED. REMOVE FORMS AND PERFORM SURFACE REPAIRS ALSO IN ACCORDANCE WITH ACI 301.			T TIME WWT-M		MFE100D8110A055ER1 01111S A 2902040	REMOTE READOUT	FLANGES, 4-20ma, PU	
EXCAVATION A. CLEARING AND GRUBBING:	STRIP AND GRADE THE EXISTING WORK AREA A	S SHOWN ON THE				LASS B WWT-F		FNWG0160R 421932	BOTTOM MOUNT, 0-1 3 1/2" DIAM PRESSUR	RE GAUGE, 1/4 INCH BE	
MATERIALS IF SUITABLE. R SPOIL BERM LOCATED ON	MOVE BUILT UP TRENCHED AREAS, EXISTING STO EGRADE AND COMPACT THE ENTIRE AREA. REM THE NORTHWEST EDGE OF THE SITE. BACKFILL V ND DISPOSAL: EXCAVATED MATERIAL THAT IS SU	OVE AND DISPOSE OF THE WITH COMPACTED FILL				VVVV1-8		FNWG0100R	BOTTOM MOUNT, 0-1	RE GAUGE, 1/4 INCH BI 00PSI	
FOR BACKFILLING, GRADING OR TOPSOIL, STALL BE PILED IN AN ORDERLY AND KEPT FREE FROM VEGETATION AND OTHER OBJECTIONABLE MATERIALS.			8. ALL LOOS	SE MATERIAL ON THE COMPACTED / PREPARED SUN SIZE SHALL BE REMOVED.	RFACE FOR CONCRETE SLAB REPLACEMENT GRE	EATER WWT-PI	MP-101 GOULDS	6BF2G9BO	CLOSE-COUPLED, 18 AT 32 FT-HD	E FITTED CENTRIFUGA 500 RPM, 2 HP 208V MC	OTOR, 200 GPM
BACKFILL OR FILL GENERAL:			9. FOR CON	ICRETE PLACEMENT AND CURING, TEMPERATURE	LIMITS SHALL BE IN ACCORDANCE WITH ACI-301.	WWT-S'		FSC FSC		N "Y" STRAINER, FLANG N "Y" STRAINER, FLANG	
ALL BACKFILL OR FILL MATERIA	LEARED OF ALL TRASH AND DEBRIS PRIOR TO BA L SHALL BE FREE FROM TRASH, ORGANIC MATTI	ER AND FROZEN	10. COLD WE	EATHER PLACEMENT OF CONCRETE, AS DEFINED B	Y ACI, SHALL COMPLY WITH ACI-306.	WWT-S		PS300EPW11-PV		OLENOID VALVE 120VA	
CONCRETE SLAB:	PARTICLES. BACKFILLING OR FILLING SHALL BE DONE ONLY WHEN APPROVED BY THE CONTRACTOR. CONCRETE SLAB: BACKFILL OR FILL MATERIALS UNDER CONCRETE SLABS SHALL BE COMPACTED FILL MATERIAL, EXCEPT			TELY BEFORE CONCRETE PLACEMENT LIGHTLY FO NO STANDING WATER.	IG FORMS, BASE GRADE AND REBAR WITH WATER	R WWT-T	K-001 SNYDER	8050200N_01	5 000 GALLON CONE	BOTTOM P/W TANK W	/ 4" TANK EL STAND FOR
THAT THE LAST 6 IN. OF SUCH F	INDER CONCRETE SLABS SHALL BE COMPACTED FILL SHALL BE COMPACTED LEVELING COURSE M	ATERIAL.		TE SHALL BE PLACED WITH A MAXIMUM 4" SLUMP.	INICTELICTIONS CHALL BE LICED AS CHIDANICE FO	WWT-T	K-002 SNYDER	8050200N_01	5.000 GALLON CONE	BOTTOM P/W TANK W ON BOTTOM PLUS STE	/ 4" TANK EL STAND FOR
CONCENTRATED DUMPING OF E	PLACEMENT: CONCENTRATED DUMPING OF BACKFILL OR FILL MATERIAL INTO EXCAVATIONS WILL NOT BE PERMITTED. NO WATER SHALL BE USED FOR PLACING, SETTLING OR COMPACTING BACKFILL OR FILL EXCEPT TO			13. WATER TEST BED PROJECT GEOMEMBRANE INSTALLATION INSTRUCTIONS SHALL BE USED AS GUIDANCE FOR SUFFACE PREPARATION, UNDERLINER INSTALLATION, GEOMEMBRANE HANDLING, BALLASTING OF GEOMEMBRANE, SECURING GEOMEMBRANE TO CONCRETE SLAB, SEAM WELDING, AND SEAM TESTING.		BRANE, WWT-		F-6102	4 INCH, RESILIENT SI	EAT GATE VALVE, FLA	
OBTAIN OPTIMUM MOISTURE CO	ONTENT. ALL MATERIAL MUST BE PLACED IN UNIF ENT AND BROUGHT UP SIMULTANEOUSLY AND EV	FORM LAYERS NOT TO	020011114	o dedimensionale to donorie te delle, del un vie	25110,7115 02 111 125 1110.	WWT-		F-6102 70-100 SERIES		EAT GATE VALVE, FLA DED BALL VALVE, BRO	
CONCRETE SLABS. SEE COMPA	CTION REQUIREMENTS.	VENET ON BOTH OBEO OF				WWT-	/-006 APOLLO	70-100 SERIES 70-100 SERIES		DED BALL VALVE, BRO DED BALL VALVE, BRO	
VIBRATORY PLATE COMPACTOR	URFACE PREP FOR THE CONCRETE SLAB SHALL R IS USED, LOOSE MEASUREMENT LIFTS OF BACK	KFILLED MATERIAL PRIOR				WWT-	/-012 CRANE	FIGURE 143	4 INCH GLOBE VALVE BONNET	E, FLANGED, CLASS 15	50, OS&Y, BOLTED
TO COMPACTION SHALL BE NO (RAMMER/TAMPER) COMPACTO TO COMPACTION SHALL BE NO	MORE THAN 4" WITH A MINIMUM OF 3 PASSES. II R IS USED, LOOSE MEASUREMENT LIFTS OF BAC MORE THAN 8" WITH A MINIMUM OF 3 PASSES, A	F JUMPING JACK TYPE KFILLED MATERIAL PRIOR	PIPIN	G GENERAL NOTES		WWT-' WWT-'	/-014 APOLLO	70-100 SERIES 70-100 SERIES 70-100 SERIES	1/2 INCH NPT THREA	DED BALL VALVE, BRO DED BALL VALVE, BRO DED BALL VALVE, BRO	ONZE BODY
OF COMPACTION SHALL BE ACK DRAINAGE SYSTEM DRAINAGE PIPE AND FITTINGS: POLYETHYLENE PIPE IN CONFC SPIGOT JOINTS CONFORMING T MEETING THE ROULIPEMENTS.	ED USING BELL AND	FIXTUF SYSTE INSTAL	ORK REQUIRED CONSISTS OF PERFORMING ALL L RES AND EQUIPMENT REQUIRED TO PROVIDE A CO MS AS INDICATED IN THE APPROVED DRAWINGS. I LING ALL ASSOCIATED IF ITEMS REQUIRED FOR THE IT AS IDENTIFIED ON THE SCHEDULE X.	MPLETE INSTALLATION OF ALL PIPING T SHALL FURTHER INCLUDE FURNISHING AND	WWT-		70-100 SERIES 70-100 SERIES		DED BALL VALVE, BRO DED BALL VALVE, BRO		
INSTALL DRAINAGE SYSTEM ST THE DRAWINGS AND AS SPECIF FIELD QUALITY CONTROL SURVEILLANCE WILL BE PERFO OF THE WORK TO THESE DRAW		WITH T RESPO THE PU	INGS ARE DIAGRAMMATIC, CONTAINING INFORMAT INFORMATION OF ALL FIELD DIMENS! WEIGHT OF ANY MATERIALS AND COMMENCEME! REPRESENTATIVE (CFR) OF ALL DISCREPANCIES T UTION.								
			FROM	PING SHALL BE INSTALLED IN SUCH A MANNER THA FREEZING. THE SYSTEM WILL NOT BE OPERATED I T CAN BE SHUTDOWN AND DRAINED PRIOR TO TEI	DURING WINTER AND IS TO BE INSTALLED SO						
			4. ALL EX	SISTING BUILDING AND SITE FEATURES NOT BEING CTED FROM DAMAGE.	ALTERED BY THIS PROJECT ARE TO BE						
			PROTE CONST	CT ALL PIPING AND EQUIPMENT FROM FOREIGN N TRUCTION.	ATERIAL CONTAMINATION DURING						
			CUTTIN	TO ASSEMBLY, PIPING/FITTINGS SHALL BE CLEAN NG OILS, LOOSE PARTICLES, CHIPS, AND OTHER M ED PRODUCT.	ED AND VISUALLY FREE FROM GREASE, ATERIALS NOT FORMING A PART OF THE						
			REDUC	E REDUCING FITTINGS (TEES, CROSSES, OR ELBO) SERS MAY BE SUBSTITUTED TO ACHIEVE THE DESI ASILY AVAILABLE.	NS) ARE CALLED OUT ON THE DRAWINGS, RED SIZE IF THE CALLED-OUT FITTINGS ARE						ŀ
			8. PERFO	ORM IN-SERVICE LEAK TEST BY SUBJECTING THE P K FOR EVIDENCE OF LEAKAGE AFTER 15 MINUTES.	IPING TO NORMAL WORKING PRESSURE AND						
				ID AND SECURE ALL PIPE EXITING DRAIN VALVES T CONCRETE PAD.	O SOUTHWEST OR NORTHWEST EDGES OF						
						ı	FOR DRAWING INDEX SEE DRAWING N	D. REQUESTER: S.J. REESE		G	
							1007695	RESP ENGR: T.O. LYBBERT DESIGN: T.O. LYBBERT DRAWN: J.K. KOHLER	=	Idaho National	Laboratory
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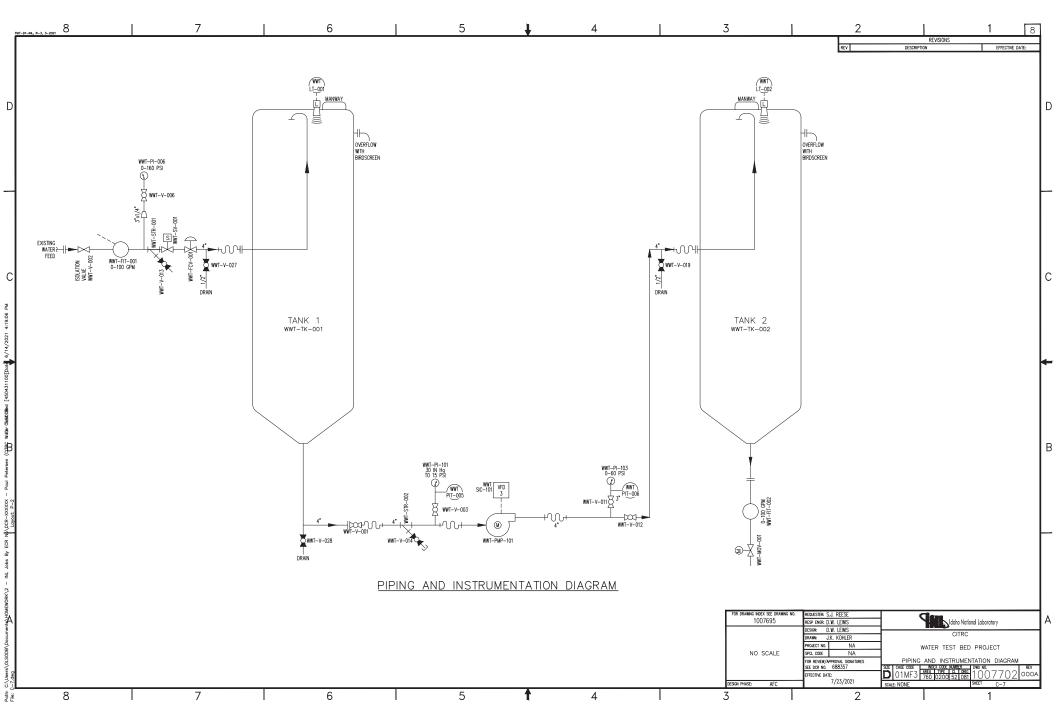


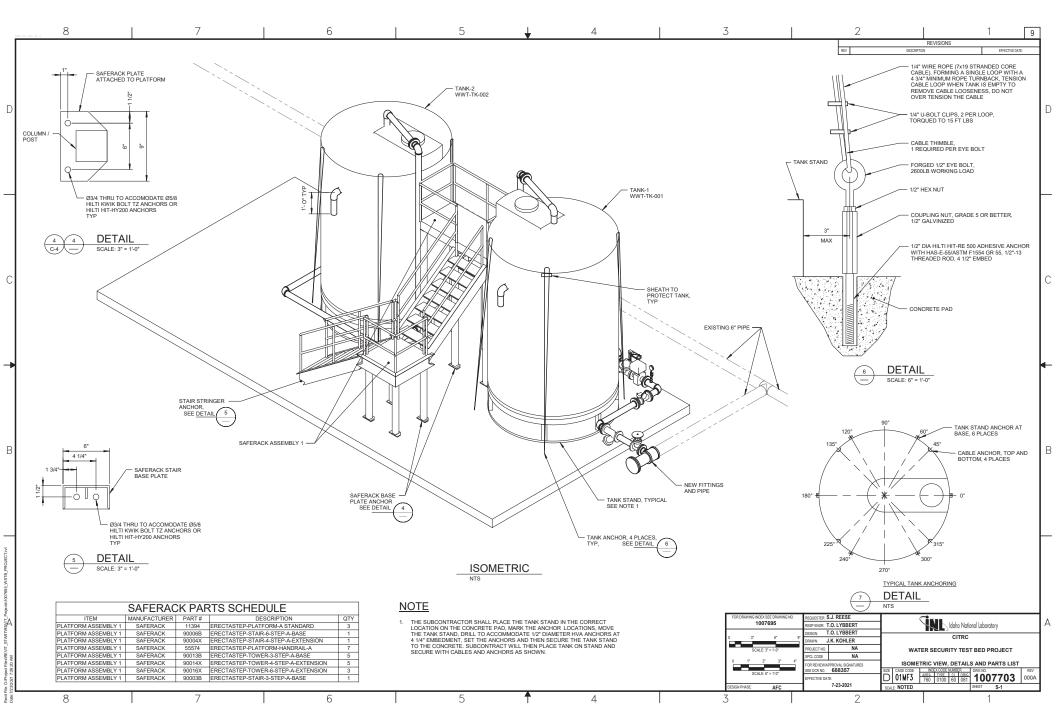


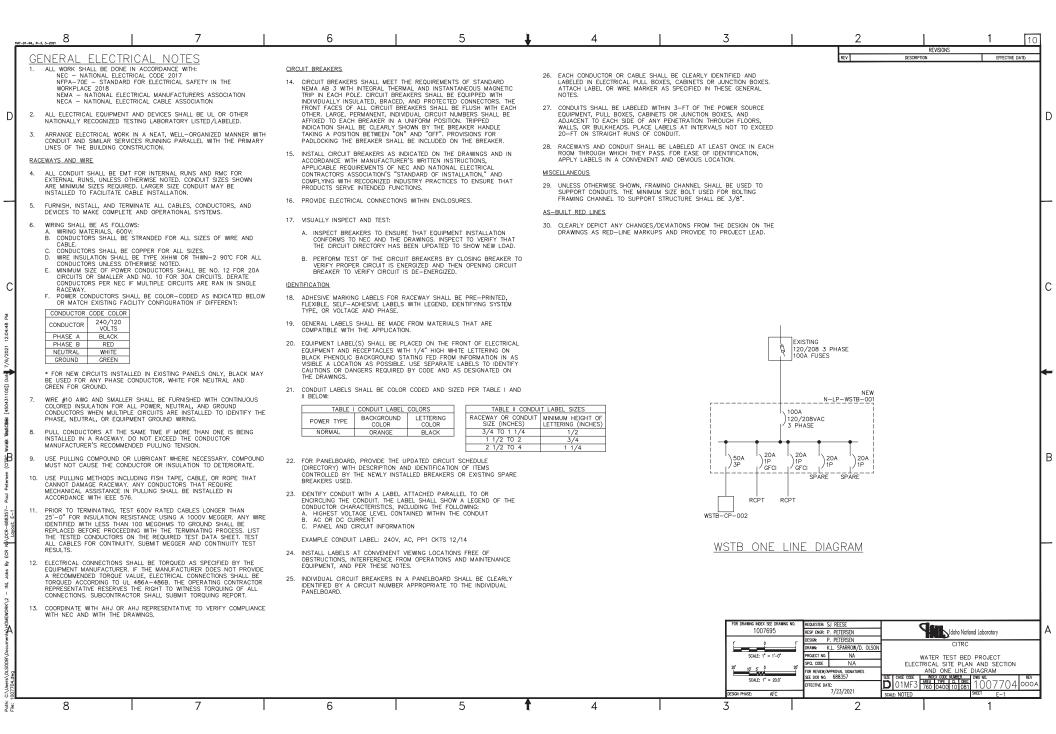


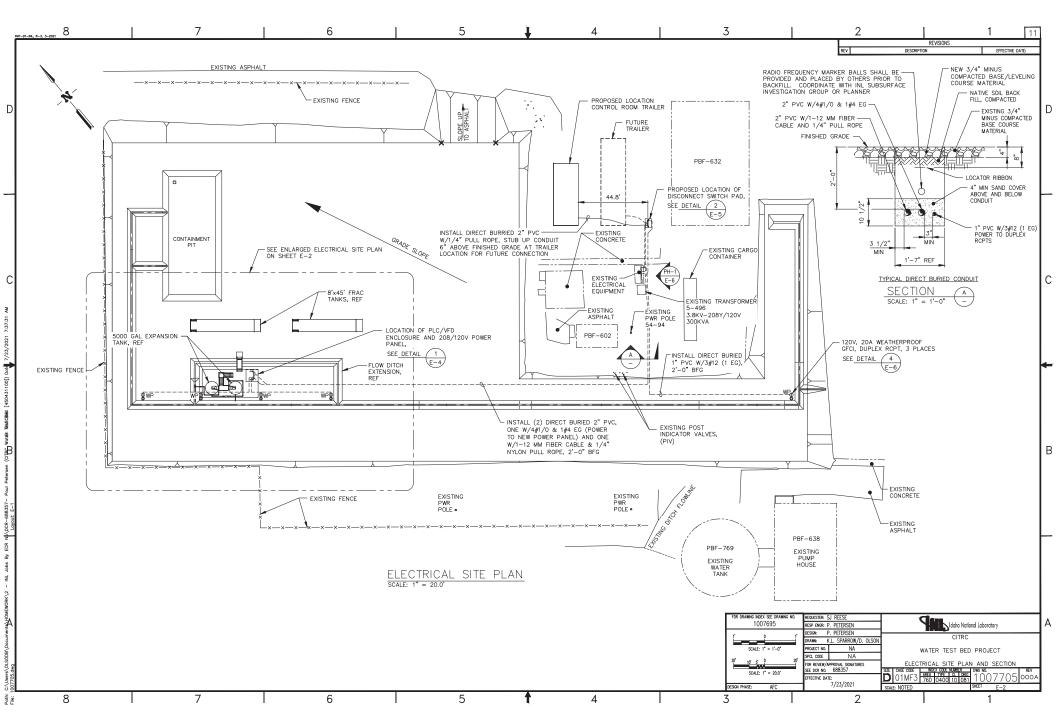


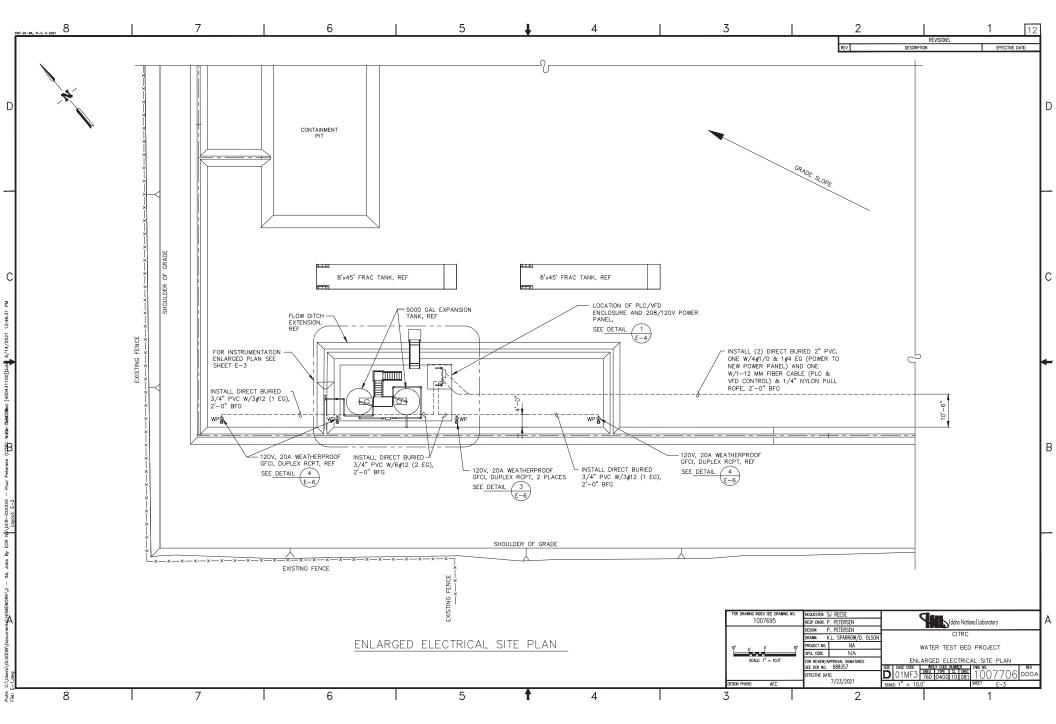


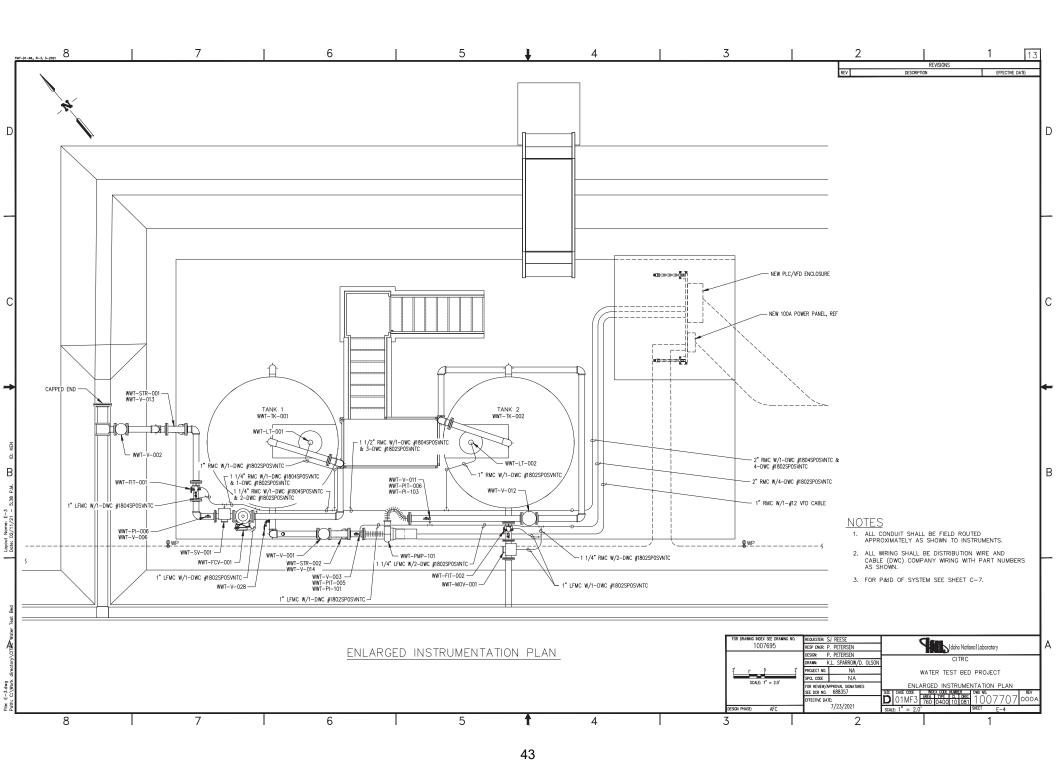


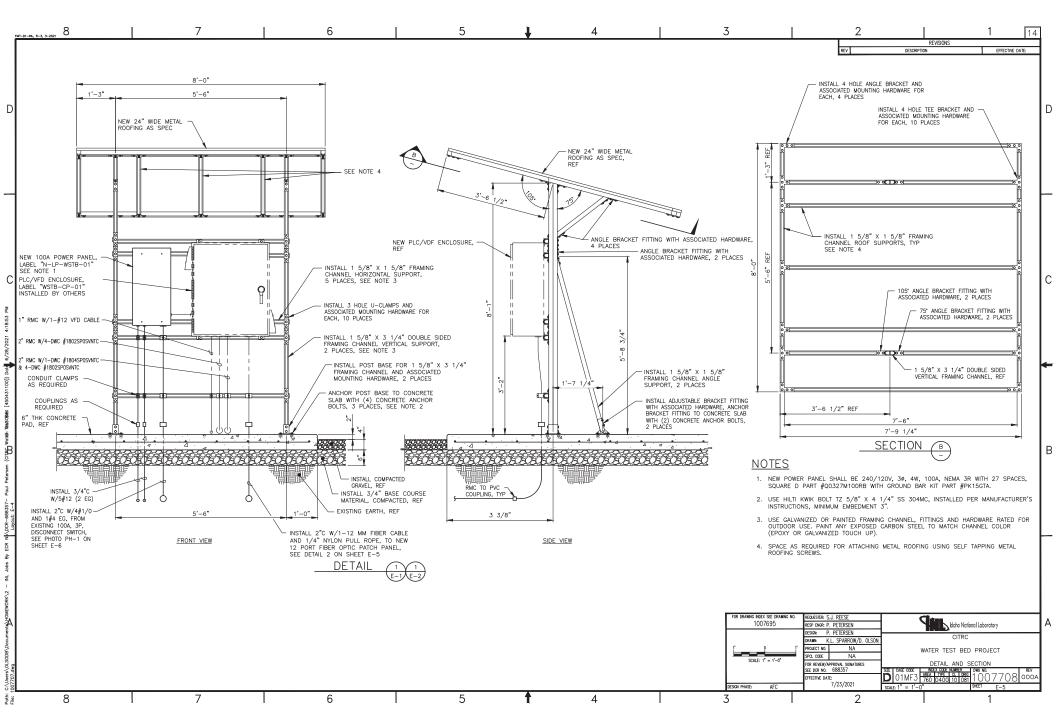


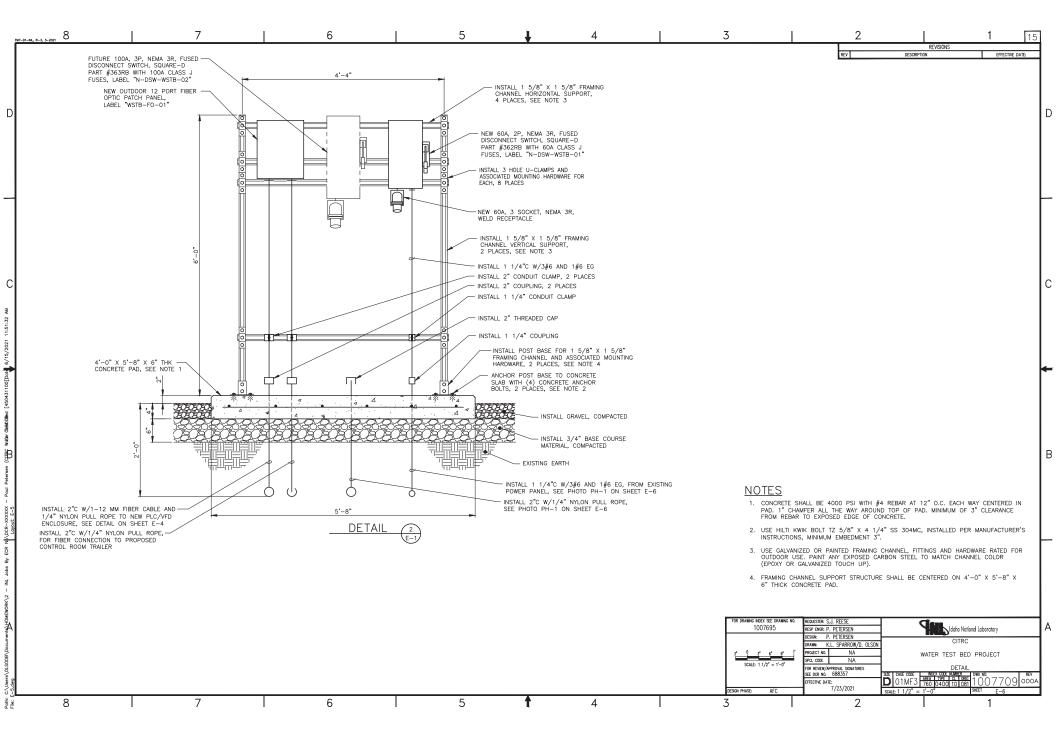


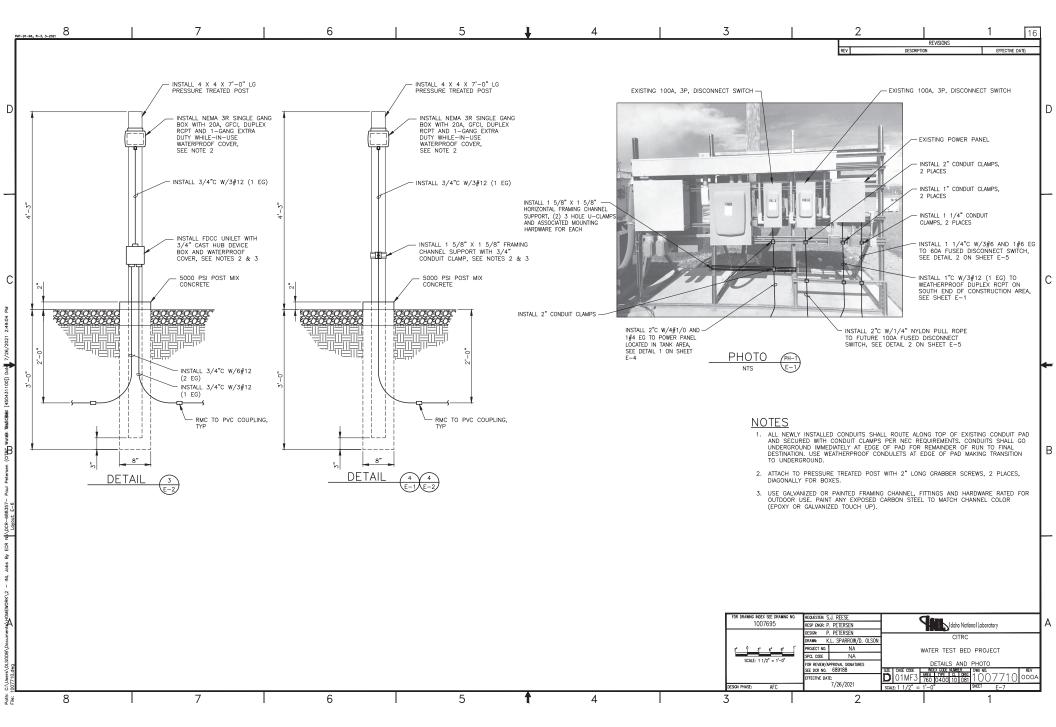






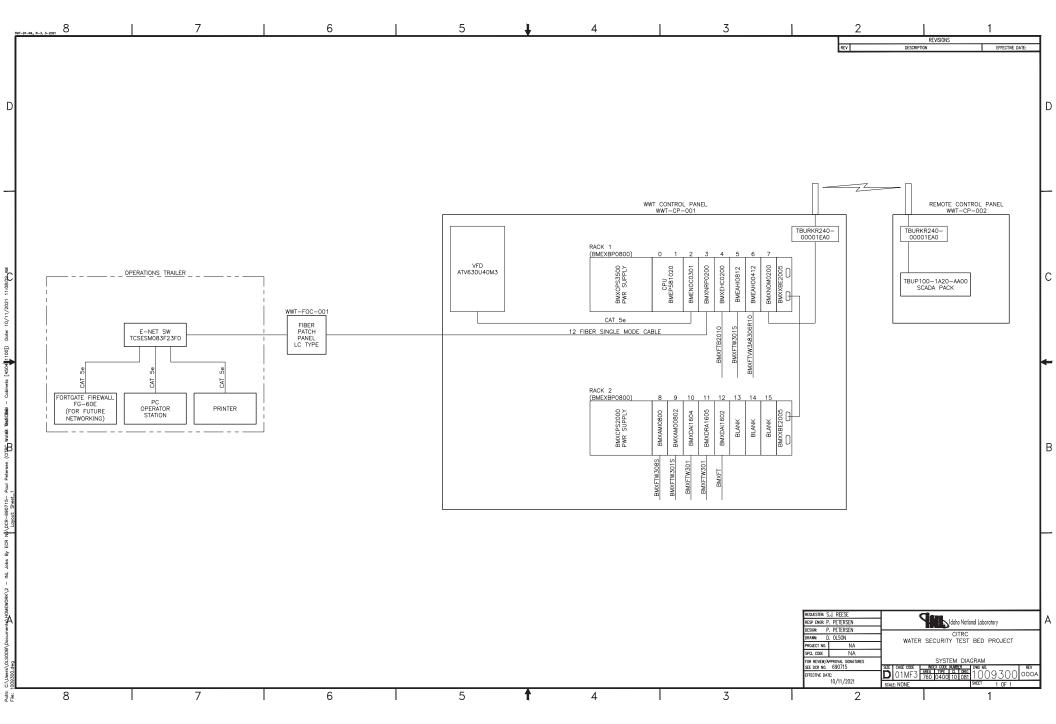


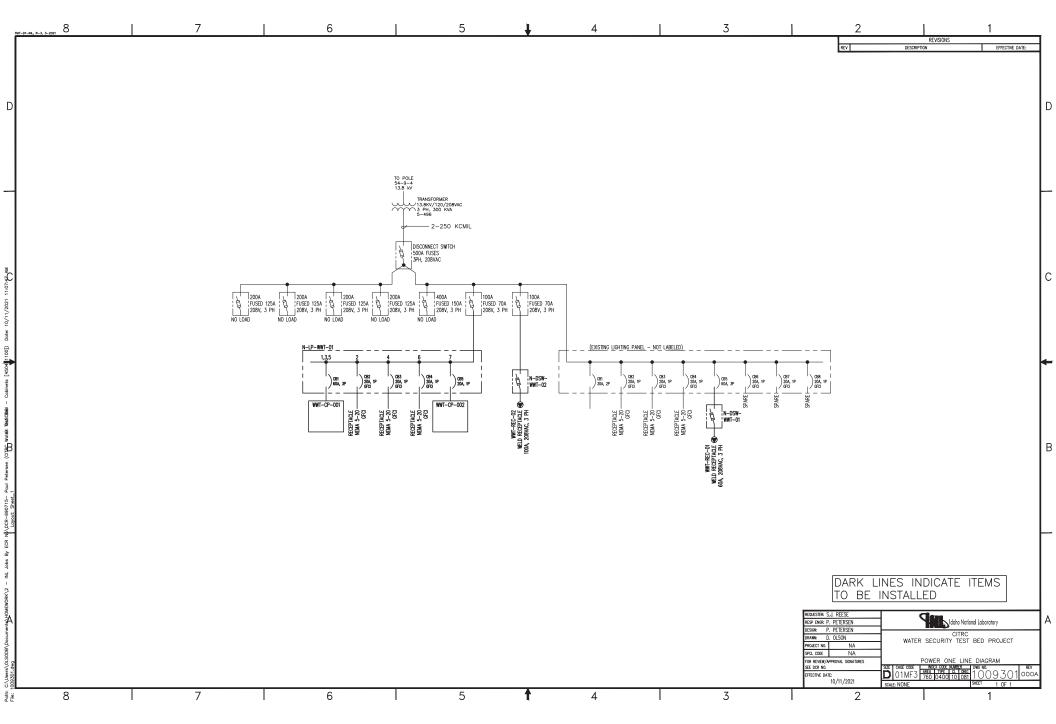


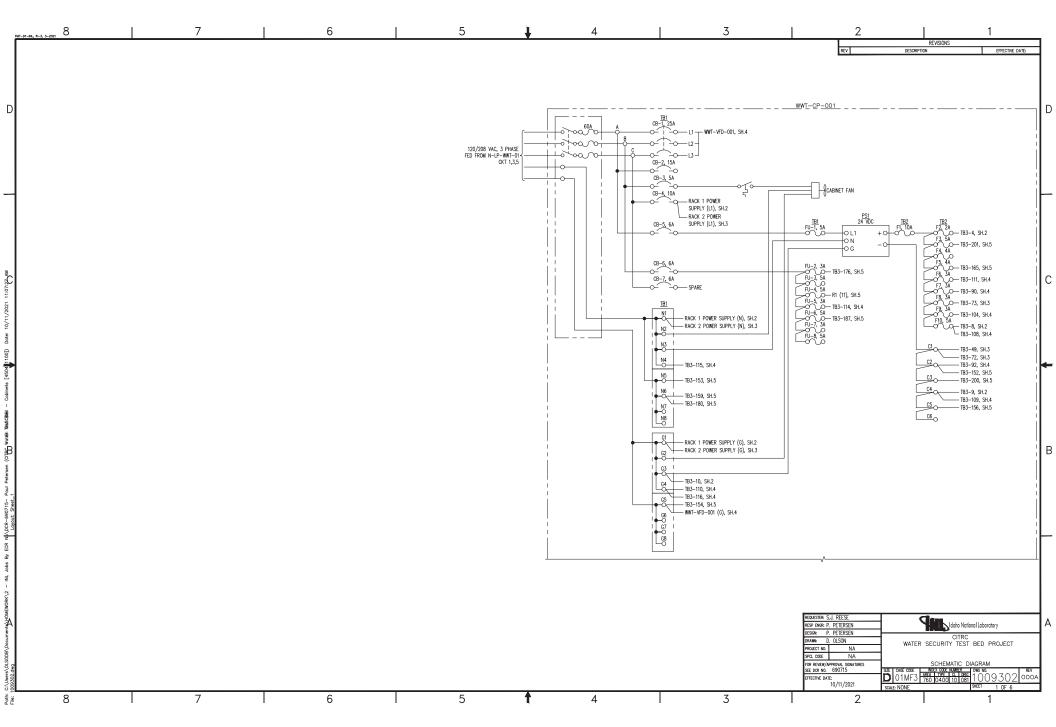


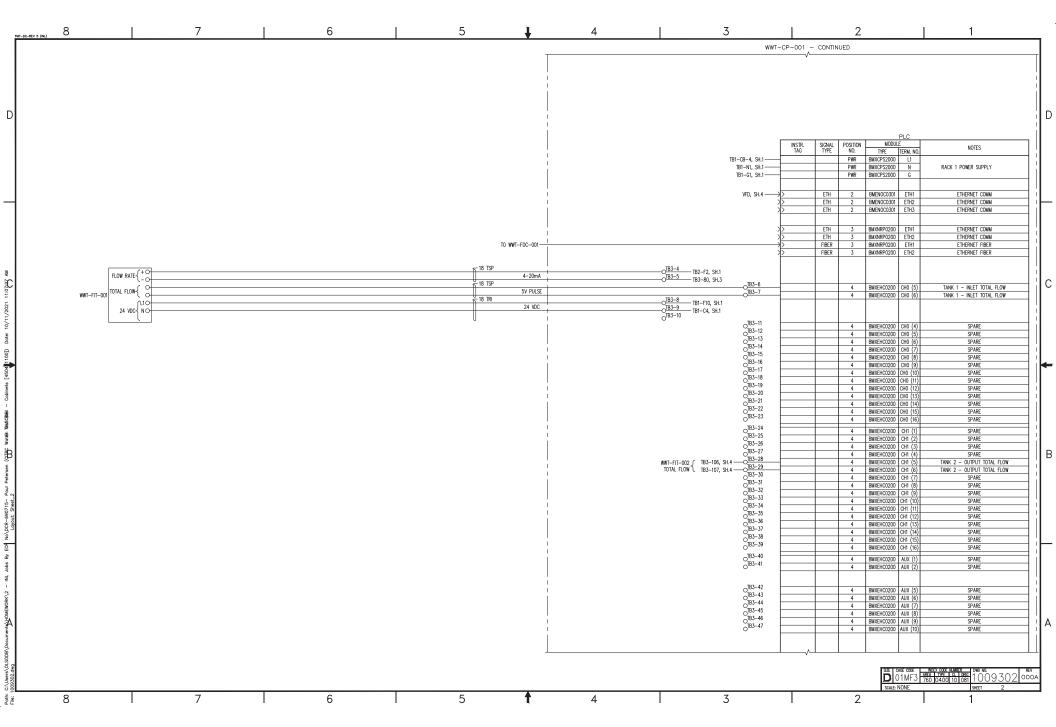
Appendix F – Electrical and Control Drawings

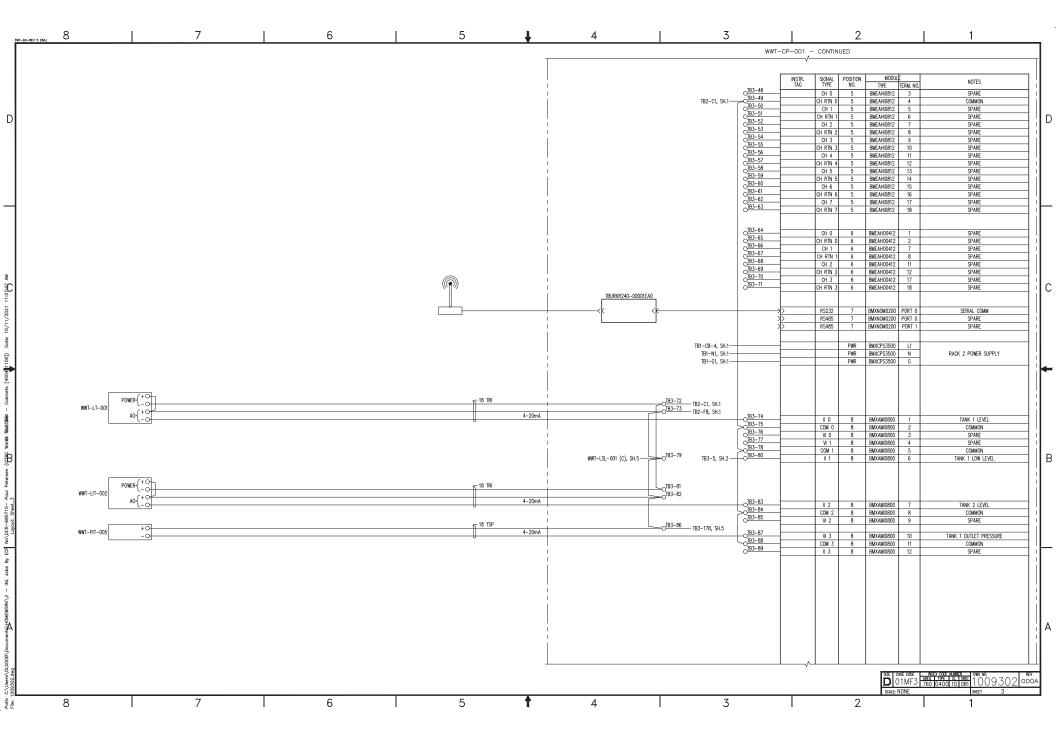
Power & instrumentation wiring, 10-14-2021 – final, released drwgs.pdf

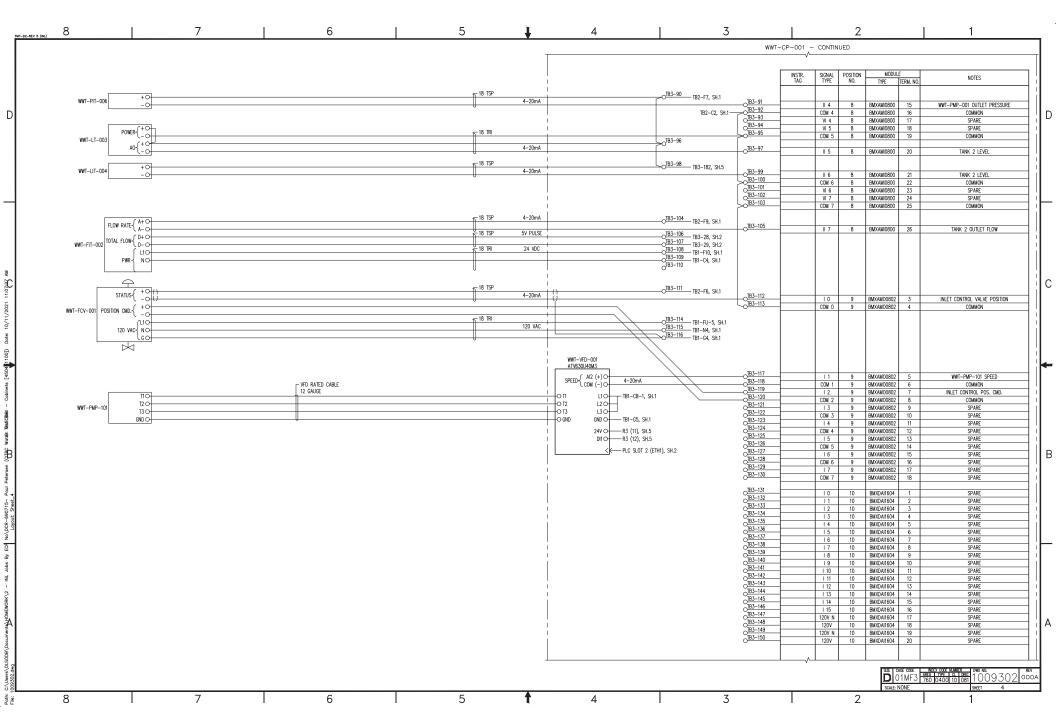


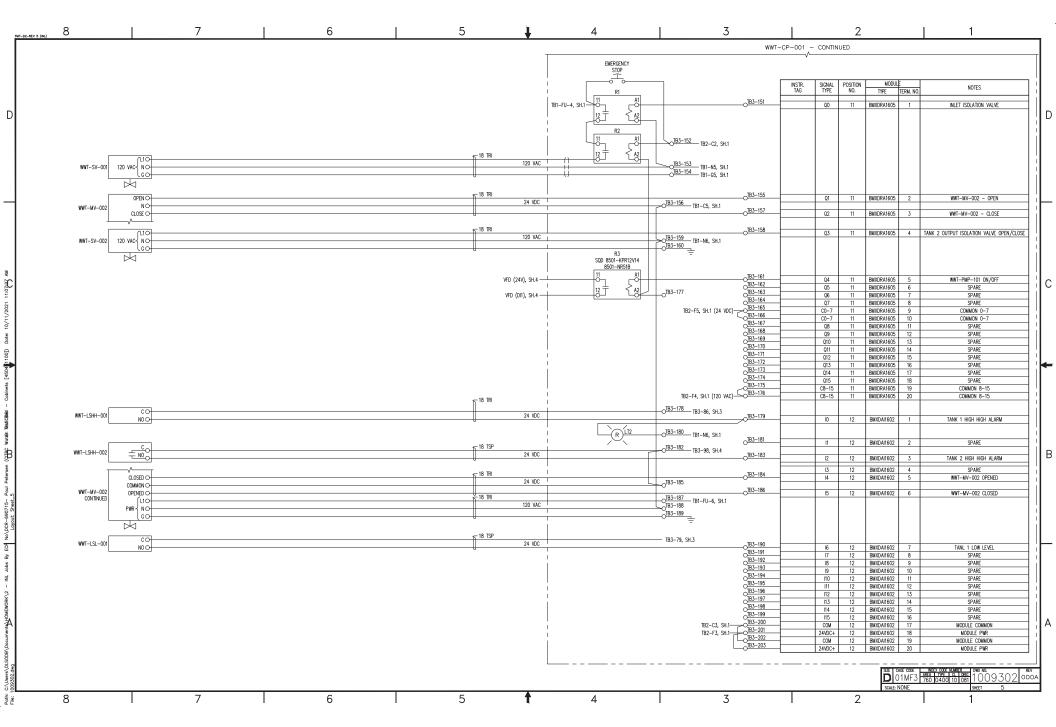


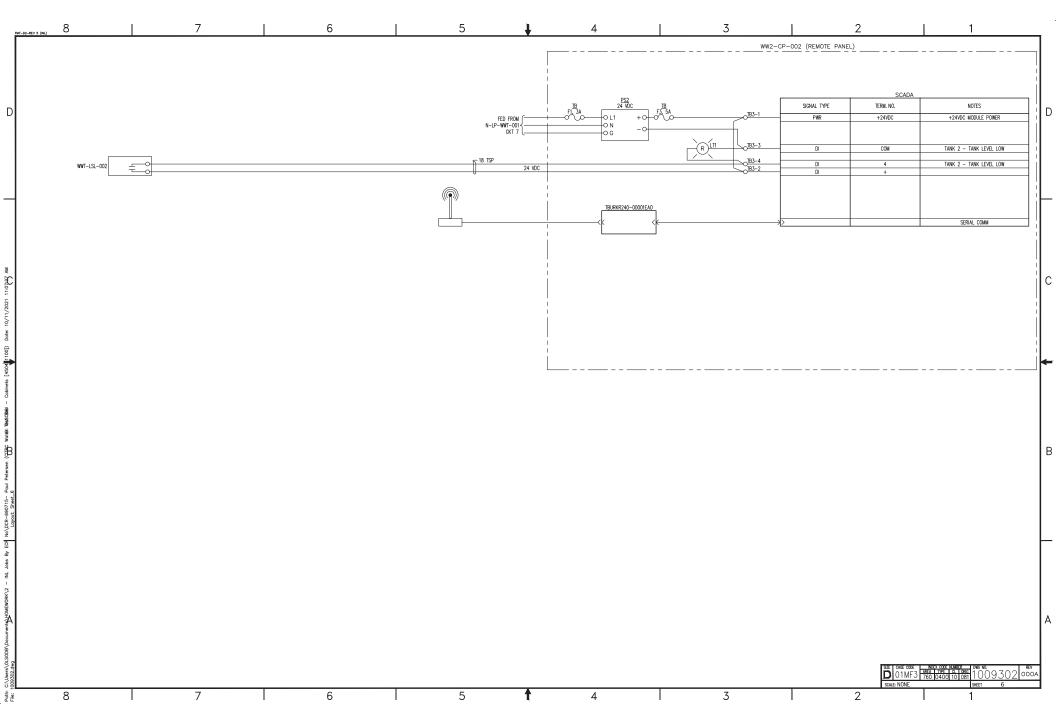


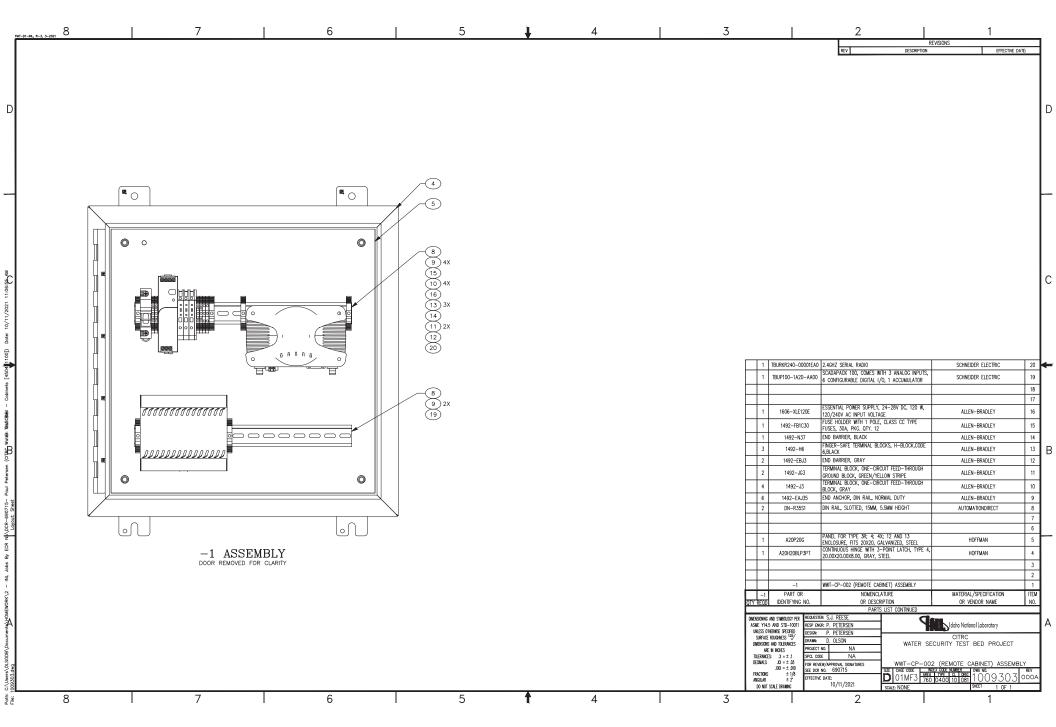


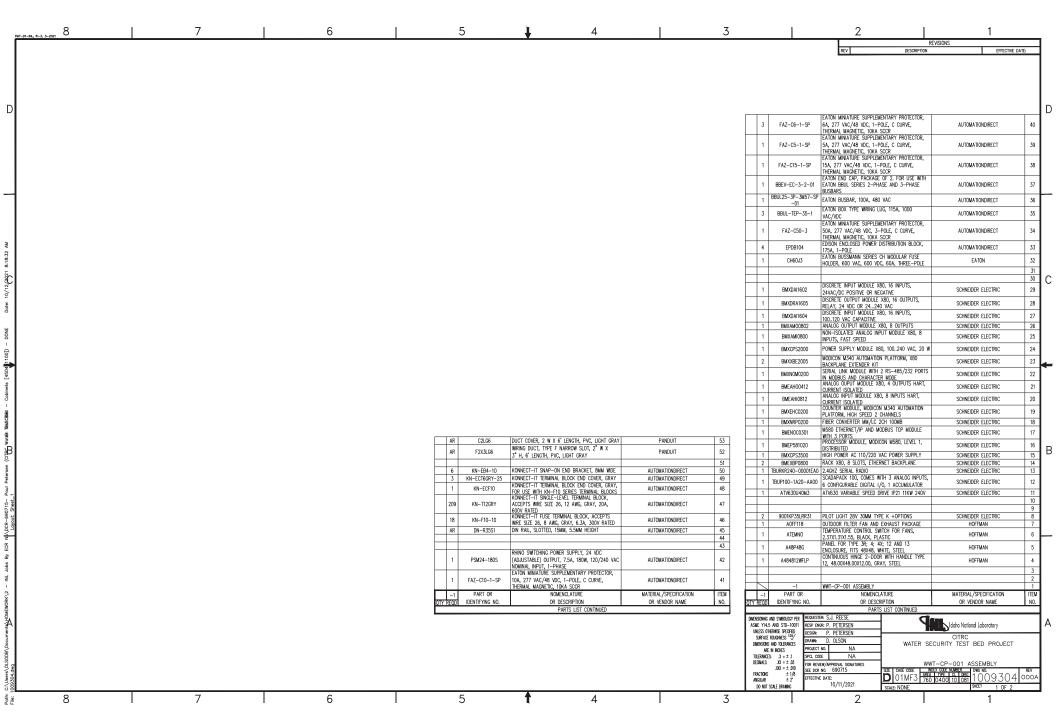


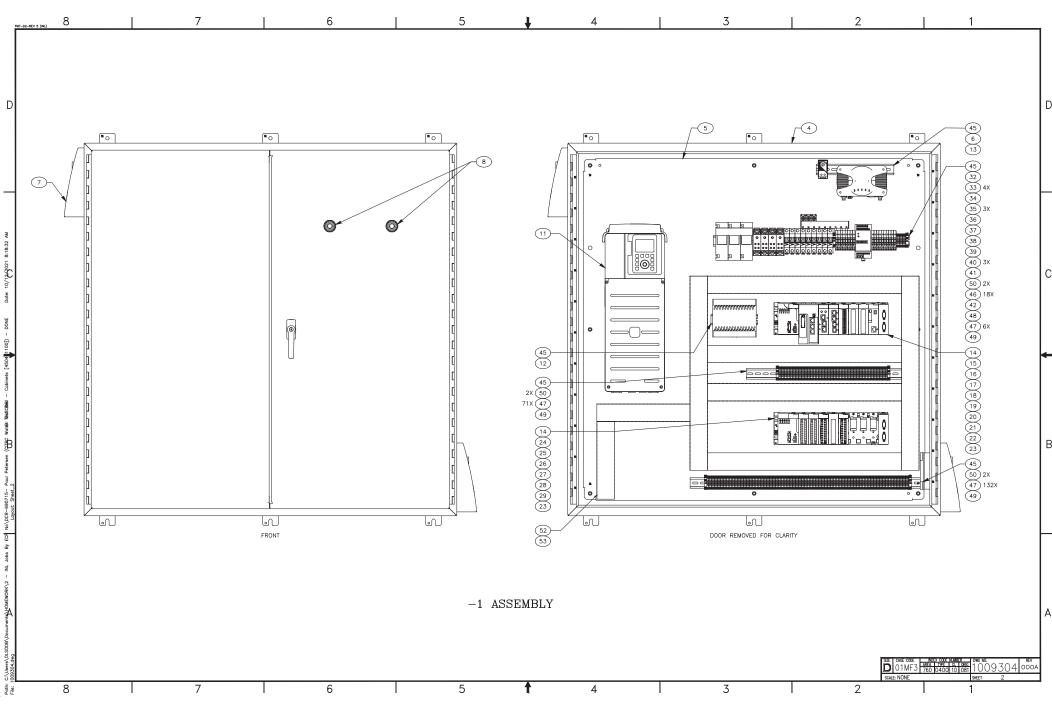




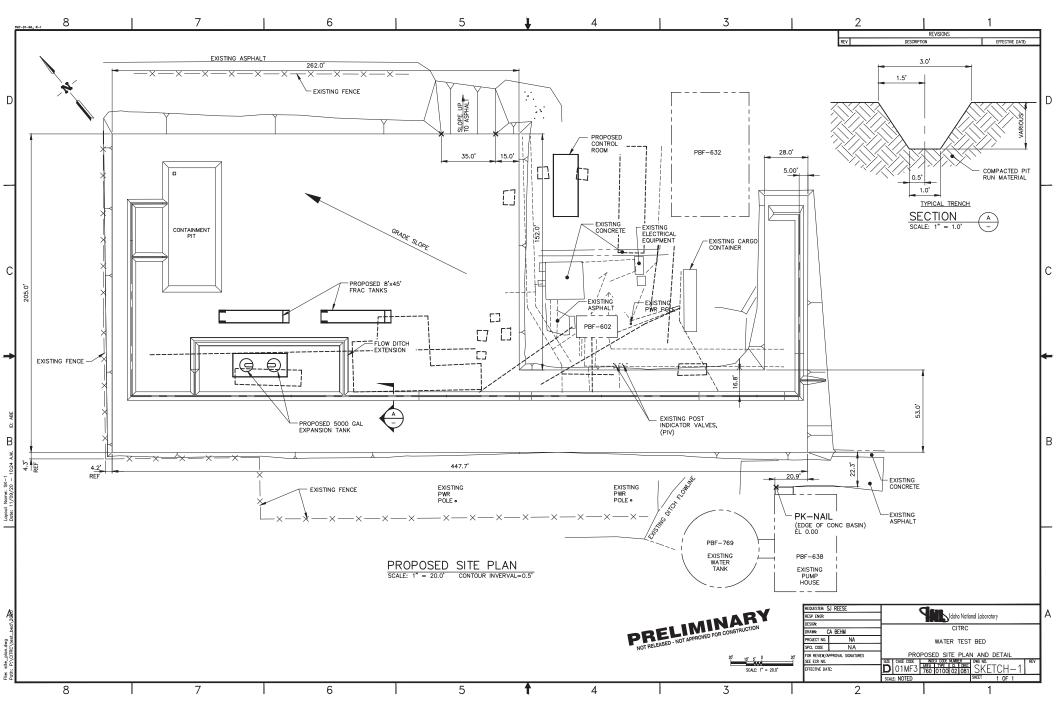


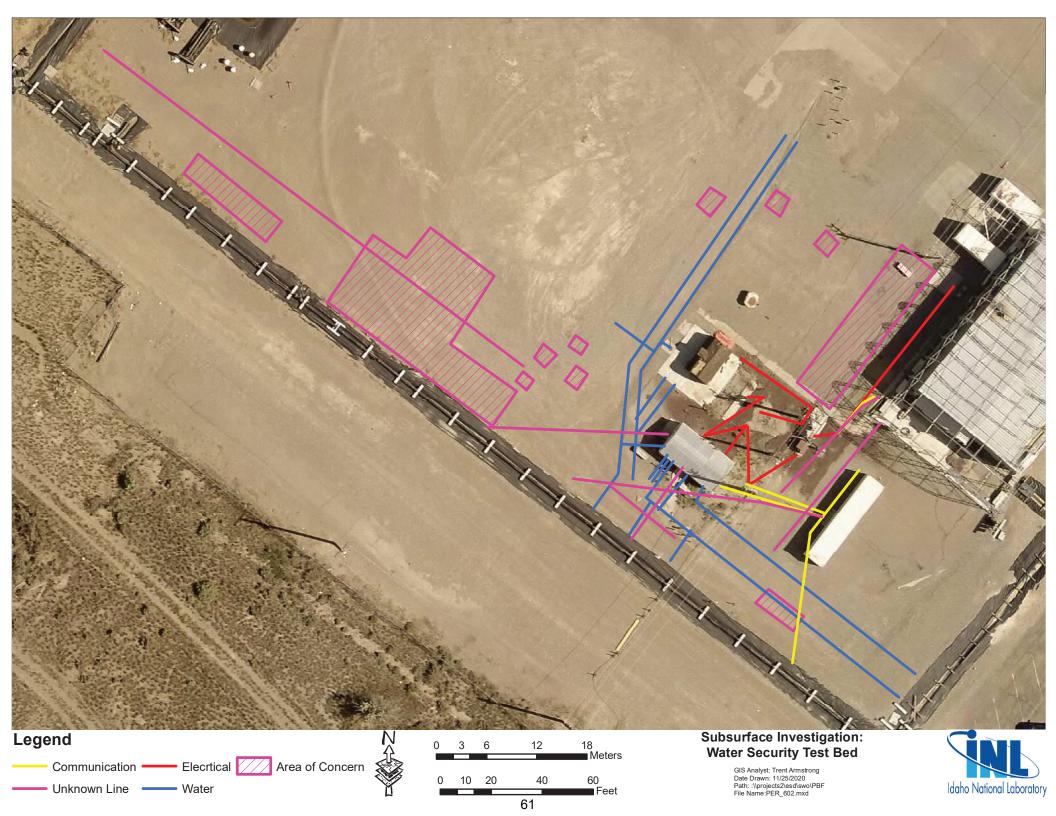






Appendix G – Subsurface Investigation Maps







United States Environmental Protection Agency

EPA 600/R-23/132 I July 2023 I

Office of Research and Development (8101R)Washington, DC 20460

Official Business Penalty for Private Use \$300





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